

Campus Finance Committee

February 16, 2023 | 9:00 am

Attendees: Agam Patel, Brian Haynes, Chris Lynch, Daryle Williams, Deborah Dees, Gerry Bomotti, Joi Spencer, Liz Watkins, Ken Baerenklau, Kevin Vaughn, Mark Long, Mariam Lam, Rodolfo Torres, Sang-Hee Lee, Peter Atkinson, Shaun Bowler, Yunzeng Wang, Mufida Assaf (student rep), Kristina Breckenridge (committee support), Kathryn Uhrich

Guests: Key individuals from Barnes and Noble, and Heidi Scribner, UCR AVC Auxiliary Services

Absent: Monique Dozier, Steve Mandeville-Gamble

Action Items

1. Evaluate equitable access for course materials by assessing UC Davis's program, surveying students/faculty via Student Affairs, and conducting a Town Hall.
2. Consider future avenues for funding GSR/TA Salary increases resulting from UAW negotiations.

Discussion Items

Review of First Day Complete from Barnes & Noble

- First Day Complete: Equitable Access for Course Materials
 - o Materials & their cost available electronically before the quarter start in Canvas
 - o Billing automatic through tuition on first day of class
 - o Prices are locked & not subject to change
 - o Students can opt out during the quarter
- UC Davis has recently implemented a similar program and UCI is evaluating it.
 - o 25% of freshman said that course material program was a factor in decision to attend current school.
- Process: register for class, verify materials, select fulfillment methods, receive materials, end of term: return materials
- Highlights
 - o Cost: 19.20/hour per credit hour
 - o Currently 115 campuses are using this program under Barnes and Noble
- Weighted average across academic journey saves money for students, increases sales to Barnes & Noble, increases revenue shared back to campus. The business proposition is that making these materials more convenient for students, and at a reasonable price, will drive more utilization by students. There is also an assumption that required content will continue to move to a digital mode.
 - o Some individuals were unclear how lower costs for students, increased profits for UCR, and increased profits for Barnes & Noble is possible.
- Committee wishes to evaluate UC Davis Program which is run internally as a comparison as their rates are only \$169/student on average per quarter (but they have operated the program for many years, and rates were reduced over that time period, including a higher proportion of students participating).

- UCR Bookstore was once run by the university but had a large deficit leading to a public solicitation, and Barnes & Noble was awarded the contract.

First Day Complete may help continue the UCR tradition of leading high enrollment and retention rates of historically underrepresented minority students and first-generation students by making the process of obtaining textbooks more intuitive.

- First Day Complete offers an option to potentially increase retention numbers for minority and first-generation college students by streamlining the textbook distribution process.
- By involving students and faculty in the decision-making process, we can ensure a smooth transition to a textbook equitable access program or smooth retention of current policies.

Review of Allocating Office of the President Non-Resident Tuition Funds and Interim Measures to Deal with the new UAW Contract.

- The 2022 UC Office of the President Non-Resident Tuition Over Enrollment Funds total \$12.475M to UCR. This UC process is due to some UC campuses being over their policy limit for how many Non-Resident students they can enroll.
- \$1M allocated to supporting data analysis project on student retention and progression to inform hiring and training, especially for student advising. Deans to study methods to improve academic retention rates through academic advising or other investments in respective colleges.
 - o Up to about \$9M allocated to FY24 increased TA costs from the UAW contract negotiations to alleviate the burden on respective colleges. This is a one-time allocation for FY24, and the campus will come up with a stabilization plan for FY25 and beyond, based on the recommendations of the PhD student funding workgroup.
- For GSR salaries, PIs should look first to Department Chairs to subsidize funding, then the Dean, which can hopefully alleviate funding dilemmas. If the Dean is not able to deal with the financial impacts, they will submit a request to the Provost/EVC by April 15.
- Many PIs are concerned about the number of GSRs reducing in favor of Postdocs due to increased salary requirements for GSRs. Schools and Colleges are expected to finalize plans on how to address GSR and Post-Doc costs going forward from external sources.

Next Meeting

Thursday, March 16