### FY2022-23 Rate Approval Summary

| UCR Program  | FY23 Rate<br>Request | Rationale for Rate Request   | FY22 Rate<br>Increase                    | Rate Review Committee Recommendation                    |
|--|----------------------|--|--|---|
|  | quest                | Nationale for Nate Reguest   | mercuse                                  |   |
| ITS - IT Rationalization                                   | 0.0%                 | Hold current rates   | 0.0%                                     | Approve   |
| ITS - Network Operations/UCR Housing Charges               | -86.0%               | Adjust Housing rates to market   | 0.0%                                     | Approve   |
| FS - Staff Charge Out Rates (Plant Services/Skilled Labor) | 6.81-7.72%           | Salary and Benefit increases   | 6.81-7.75%                               | Approve except for PM rate                              |
| FS - Staff Charge Out Rates (OMP Services)                 | 1.75 - 9.70%         | Salary and Benefit increases   | 2.39-10.48%                              | Approve   |
| Faculty Housing Rentals                                    | 6.1%                 | Cost increases and market  | 0.0%                                     | TBD   |
| PDC Charge Out Rates to Capital Projects                   | 4.62-5.88%           | Salary and Benefit increases   | 0.0%                                     | Approve   |
| Scot Supply  | 0-50%                | Salary and Benefits increases, bottled gas increases                                 | 0-42.86%                                 | Approve   |
| Digital Print Services                                     | 0-25%                | lower demand, decreased revenue, Salary and Benefits increases                       | (21.88)-0%                               | Approve   |
| Early Childhood Services                                   | 0-3.29%              | Salary and Benefit increases   | 0.0%                                     | Approve   |
| Fleet Services   | 0-35.52%             | Adjust charges and Salary and Benefits increases                                     | 0-8.13%                                  | Approve   |
| Parking (FY24 rate, as FY23 approved last year)            | 0-4.76%              | Salary and Benefits increases, electrical vehicle charging 6.67%-33.33% increase     | 0-6.36%                                  | Approve   |
| Housing  | (1.03)-7.19%         | Rebalancing of Housing Rates based on capacity and building costs                    | 1.39-2.91% (FY23 rates approved in FY22) | Approve   |
| Dining   | 0.0%                 | No change from previously approved FY23 rates due to change in Housing rates         | 2.43-2.80% (FY23 rates approved in FY22) | Approve   |
| Vivaria  | 2.11-9.97%           | Salary and benefits and other cost increases   | (2.34)-25.14%                            | Approve, but adjust Lizard and Frog rates to calculated |
| International Students/Visa Services                       | 0.0%                 | 5 new rates for extensions of various Visas  | 0.0%                                     | Approve   |
| Police - 3rd Party Patrol                                  | 3.0%                 | increases are capped in contracts with the 3rd parties and do not cover actual costs | 3.0%                                     | Approve   |
| Police Special Services                                    | 0-10.49%             | Salary and Benefits  | 0-8.70%                                  | Approve   |

# UCR Rate Review Questions and Insights

FY22-23

v2

April 7, 2022

# **Table of Contents**

| 115                                     |      |
|---|------|
| IT Rationalization (Fund 66023)         |      |
| Network Operations (Fund 66025)         | 4    |
| Fac-Plang-Design-Const                  |      |
| Plant Services (Fund 66990)             | 5    |
| OMP Services (Fund 66131)               | 6    |
| Faculty Housing (Fund 66239)            | 7    |
| Planning Design & Construct(Fund 69000) | 10   |
| Auxiliary Services                      |      |
| Scot Supply (Fund 6060)                 | 11   |
| Digital Print Services (Fund 66010)     | 13   |
| Early Childhood Services (Fund 70040)   | 16   |
| Fleet (Fund 66070, 66073)               | 17   |
| TAPS (Fund 66190, 70060)                | 20   |
| Housing and Dining (Fund 70018, 70034)  | 23   |
| VCRED                                   |      |
| Vivaria (Fund 61039)                    | 29   |
| VPIA                                    |      |
| Visa Services (Fund 66274)              | 33   |
| VCSA                                    |      |
| Police (Fund 66145, 66149)              | . 36 |
| APPENDIX – Rate Tables                  |      |
| Early Childhood Services Rates          | 40   |
| TAPS Rates                              |      |

### Organization: Org 21 - Information Technology Solutions

### 1. IT Rationalization/Fund 66023

#### **Fund Summary**

| FY21 CFD Balance          | \$556,619                   |
|---------------------------|-----------------------------|
| Current Balance on Fund   | (\$863,248) as of 1/31/2022 |
| Other Charges on Fund     | n/a                         |
| Proposed Recharge Revenue | \$1,859,495                 |

#### **Rate Summary**

| Rate Description | New or   | Previous    | Proposed    | %        |
|------------------|----------|-------------|-------------|----------|
|                  | Existing | Rate        | Rate        | Increase |
| BAS              | Existing | \$299,941   | \$299,941   | 0.00%    |
| RED              | Existing | \$11,922    | \$11,922    | 0.00%    |
| A&E              | Existing | \$37,352    | \$37,352    | 0.00%    |
| UNEX             | Existing | \$6,970     | \$6,970     | 0.00%    |
| Housing/Dining   | Existing | \$1,503,310 | \$1,503,310 | 0.00%    |

#### **Additional Information**

• The rates are to fund for IT rationalization units which don't have permanent general funds to transfer to ITS.

FTE: FY22 (15.7 Projected)FTE: FY23 (12.7 Proposed)

#### **Rate Review Committee Recommendation**

Approval of the proposed rates.

### **Organization: Org 21 - Information Technology Solutions**

#### 2. Network Operations (CIF)/Fund 66025

#### **Fund Summary**

| FY21 CFD Balance          | \$1,326,544                 |
|---------------------------|-----------------------------|
| Current Balance on Fund   | (\$329,429) as of 1/31/2022 |
| Other Charges on Fund     | n/a                         |
| Proposed Recharge Revenue | \$402,240                   |

#### **Rate Summary**

| Rate Description                             | New or   | Previous | Proposed | %        |
|--|----------|----------|----------|----------|
|  | Existing | Rate     | Rate     | Increase |
| CIF (UCR Resident Halls/UNEX Resident Halls) | Existing | \$70.72  | \$10.00  | -86%     |

#### **Additional Information**

- This fund is to support wired/wireless network in UCR student houses where IT Rationalization fund does not cover fully.
- ITS always believed that this rate was too high but was not able to lower it until it finds an alternate solution. For FY23, ITS is proposing to lower the rate to \$10, which is more in line with the industry rate.
- The rate reduction yields the revenue to decrease by 86% (approximately \$2.5M.) To offset the revenue drop, ITS has proposed an increase to the Student Technology Fee by \$3 per student credit hour, which will cover \$2M of its revenue gap. Additional \$0.5M gap will be covered by 19900 fund carryforward.
- Additional recharge detail worksheet attached
- FTE: FY22 (4.5)
- FTE: FY23 (0 Proposed); will move to other fund sources due to significant decrease in the future rate.

#### **Rate Review Committee Recommendation**

Approval of the proposed rate.

**Unit Name: Facilities Services** 

Organization: Org 30 - Fac-Plng-Design-Const

#### 1. Plant Services/Fund 66990

#### **Fund Summary**

| FY21 CFD Balance          | \$0                     |
|---------------------------|-------------------------|
| Current Balance on Fund   | \$453,750 as of 1/31/22 |
| Other Charges on Fund     | n/a                     |
| Proposed Recharge Revenue | \$1,843,697             |

#### Rate Summary

| Rate Description                   | New or   | Previous | Proposed | %        |
|------------------------------------|----------|----------|----------|----------|
|                                    | Existing | Rate     | Rate     | Increase |
| Shops Skilled Labor Rate           | Existing | 91.38    | 98.43    | 7.72%    |
| Zone Mechanic/Painter Labor Rate - | Existing | 73.43    | 78.43    | 6.81%    |
| per hour                           |          |          |          |          |
| Project Manager Rate - per hour    | New      | 1        | 120.35   |          |
| Keys, 1st key - per key            | New      | 1        | 25.00    |          |
| Keys, additional keys - per key    | New      | -        | 15.00    |          |

#### **Additional Information**

- Salary increase: 5% for representative staff and 4.5% for non-representative staff
- CBR increase: used FY23 CBR rates
- Includes overhead markup, 15% for Shops Skilled Labor and 5% for Zone Mechanic/Painter Labor. Facilities projects to receive additional \$30K for both 66990 and 66131 from mark up.
- Service Demands: assumed pre-pandemic levels
- Three new rates are proposed: Project Manager (PM) and Keys
  - PM: 2 FTEs but their work descriptions are currently in review and must be vetted by VC PBA.
  - o Keys: to recover key replacement costs
- FTE: FY22 (3.31 Budget, 4.99 Projected)
- FTE: FY23 (6.06 Proposed)

#### **Rate Review Committee Recommendation**

- Approval of the proposed rates except PM
- PM rate: no rate table or backup document has been provided and since the actual hiring process will be discussed with VC PBA, The rate review committee is deferring to make any recommendation at this time.

**Unit Name: Facilities Services** 

Organization: Org 30 - Fac-Plng-Design-Const

#### 2. OMP Services/Fund 66131

#### **Fund Summary**

| FY21 CFD Balance          | \$15,973                |
|---------------------------|-------------------------|
| Current Balance on Fund   | \$150,164 as of 1/31/22 |
| Other Charges on Fund     | n/a                     |
| Proposed Recharge Revenue | \$6,326,091             |

#### **Rate Summary**

| Rate Description                           | New or   | Previous | Proposed | %        |
|--|----------|----------|----------|----------|
|  | Existing | Rate     | Rate     | Increase |
| Landscaping Labor Rate - per hour          | Existing | 46.28    | 50.77    | 9.70%    |
| Custodial/Housekeeping Labor Rate-per hour | Existing | 44.11    | 47.77    | 8.30%    |
| Resource Management Labor Rate - per hour  | Existing | 46.46    | 50.42    | 8.52%    |
| Laborer/Building Maint Worker Labor Rate - | Existing | 43.28    | 47.29    | 9.27%    |
| per hour                                   |          |          |          |          |
| Trash - per tip/per yd                     | Existing | 9.54     | 9.93     | 4.09%    |
| Compost - per ton                          | Existing | 164.61   | 168.49   | 2.36%    |
| Recycling - per ton                        | Existing | 349.91   | 356.04   | 1.75%    |
|  |          |          |          |          |

#### **Additional Information**

- Salary increase: 5% for representative staff and 4.5% for non-representative staff
- CBR increase: used FY23 CBR rates
- Includes 5% overhead markup
- Due to a change in funding sources, the service agreements with Housing, HUB, SOM and TAPs are no longer included as part of this rate proposal. Those rates consist of funding for staff of entire teams. Facilities Services and each unit will negotiate the new rates separately, and determine the need to update the service level agreement including the revenue.
- FTE: FY22 (159.65 Budget, 15.31 Projected: Housing and HUB FTEs are transferred out of this fund due to funding source change)
- FTE: FY23 (12.11 Proposed)

#### **Rate Review Committee Recommendation**

Approval of the proposed rates

**Unit Name: Faculty Housing Program** 

**Organization: Org 30 - Fac-Plng-Design-Const** 

### 1. Rental Rates/Fund 66239

### **Fund Summary**

| FY21 CFD Balance        | \$3,339,741              |
|-------------------------|--------------------------|
| Current Balance on Fund | \$75,242 as of 1/31/2022 |
| Other Charges on Fund   | n/a                      |
| Proposed S&S Revenue    | \$809,015                |

### Rate Summary

| Rate Description | FY19-20  | FY20-21  | FY21-22  | FY22-23  | %        |
|------------------|----------|----------|----------|----------|----------|
|                  | Actual   | Actual   | Actual   | Proposed | Increase |
|                  | Rate     | Rate     | Rate     | Rate     |          |
| Creekside        |          |          |          |          |          |
| 1563 Oro Blanco  | 2,465.00 | 2,465.00 | 2,530.00 | 2,685.00 | 6.13%    |
| 1571 Oro Blanco  | 2,465.00 | 2,465.00 | 2,530.00 | 2,685.00 | 6.13%    |
| 1579 Oro Blanco  | 2,420.00 | 2,420.00 | 2,485.00 | 2,635.00 | 6.04%    |
| 1582 Oro Blanco  | 2,435.00 | 2,435.00 | 2,500.00 | 2,650.00 | 6.00%    |
| 1590 Oro Blanco  | 2,450.00 | 2,450.00 | 2,515.00 | 2,670.00 | 6.16%    |
| 1595 Oro Blanco  | 2,400.00 | 2,400.00 | 2,460.00 | 2,610.00 | 6.10%    |
| 1598 Oro Blanco  | 2,575.00 | 2,575.00 | 2,640.00 | 2,800.00 | 6.06%    |
| 1606 Oro Blanco  | 2,495.00 | 2,495.00 | 2,560.00 | 2,715.00 | 6.05%    |
| 1626 Oro Blanco  | 2,430.00 | 2,430.00 | 2,495.00 | 2,645.00 | 6.01%    |
| 1640 Oro Blanco  | 2,450.00 | 2,450.00 | 2,515.00 | 2,670.00 | 6.16%    |
| 1654 Oro Blanco  | 2,450.00 | 2,450.00 | 2,590.00 | 2,750.00 | 6.18%    |
| 1670 Oro Blanco  | 2,430.00 | 2,430.00 | 2,625.00 | 2,785.00 | 6.10%    |
| 5029 Monachello  | 2,450.00 | 2,450.00 | 2,995.00 | 2,995.00 | 0.00%    |
| 5037 Monachello  | 2,560.00 | 2,560.00 | 2,625.00 | 2,785.00 | 6.10%    |
| 5045 Monachello  | 2,445.00 | 2,515.00 | 2,995.00 | 2,995.00 | 0.00%    |
| 5108 Pixie       | 2,060.00 | 2,060.00 | 2,115.00 | 2,245.00 | 6.15%    |
| 5109 Pixie       | 2,060.00 | 2,060.00 | 2,250.00 | 2,385.00 | 6.00%    |
| 5116 Pixie       | 2,060.00 | 2,060.00 | 2,115.00 | 2,245.00 | 6.15%    |
| 5117 Pixie       | 2,095.00 | 2,095.00 | 2,150.00 | 2,280.00 | 6.05%    |
| 5124 Pixie       | 2,060.00 | 2,060.00 | 2,115.00 | 2,245.00 | 6.15%    |
| 5125 Pixie       | 2,000.00 | 2,000.00 | 2,450.00 | 2,450.00 | 0.00%    |
| 5132 Pixie       | 2,060.00 | 2,060.00 | 2,115.00 | 2,245.00 | 6.15%    |
| 5133 Pixie       | 2,000.00 | 2,060.00 | 2,115.00 | 2,245.00 | 6.15%    |
| 5141 Pixie       | 2,000.00 | 2,000.00 | 2,050.00 | 2,175.00 | 6.10%    |
|                  |          |          |          |          |          |
| Redington        |          |          |          |          |          |
| 4566 Sandano     | 2,060.00 | 2,060.00 | 2,115.00 | 2,245.00 | 6.15%    |
| 4538 Sandano     | 2,000.00 | 2,000.00 | 2,050.00 | 2,175.00 | 6.10%    |
| 4522 Sandano     | 2,200.00 | 2,200.00 | 2,300.00 | 2,440.00 | 6.09%    |
| 4531 Sandano     | 2,100.00 | 2,100.00 | 2,155.00 | 2,285.00 | 6.03%    |

**Unit Name: Faculty Housing Program** 

**Organization: Org 30 - Fac-Plng-Design-Const** 

| 4558 Sandano                   | 2,050.00     | 2,050.00 | 2,225.00 | 2,360.00 | 6.07% |
|--------------------------------|--------------|----------|----------|----------|-------|
| 1871 Escalante                 | 1,950.00     | 1,950.00 | 2,000.00 | 2,120.00 | 6.00% |
|                                |              |          |          |          |       |
| Others – not part of Creekside | or Redington |          |          |          |       |
| 4125 Watkins                   | 2,060.00     | 2,060.00 | 2,250.00 | 2,385.00 | 6.00% |
| 285 Frost Court                | 2,000.00     | 2,000.00 | 2,050.00 | 2,175.00 | 6.10% |
| 286 Frost Court                | 2,310.00     | 2,310.00 | 2,370.00 | 2,515.00 | 6.12% |
| 2350 Madison                   |              | 700.00   | 700.00   | 745.00   | 6.43% |
| 2450 Madison                   |              | 700.00   | 700.00   | 745.00   | 6.43% |

#### **Additional Information**

**Background:** UCR owns 35 homes and 54 residential lots. These homes are currently being rented to faculty, staff and the general public

The Creekside development has debt service. The External loan balance is \$13,860,000 as of 6/30/21 including \$5,400,000 of taxable bonds. The debt payments are not covered by rental revenues, but by the central resources.

Maintain operational expenses less RES Salaries & Benefits at 65% of total revenue, occupancy greater than 90% and increase rental rates from FY22 to FY23 by approximately 6%.

Initially the strategic plan (approved by the EVC/Provost on August 5, 2013) for Creekside Terrace was to have UCR Real Estate Services (RES) work to develop the 54 residential lots via a private sector builder and sell these homes to UCR faculty via a ground lease structure that would be financed by the UC Mortgage Origination Program (MOP), however this plan to develop the 54 residential lots has been determined to be financially infeasible.

The current plan approved by the VCPBA and Chancellor, is to sell the 54 residential lots and to keep the 35 rental homes. Additionally, there is an ongoing major capital project (#950551) that has been started to stabilize ongoing erosion for the primary storm water drainage channel for Creekside Terrace. Currently, this project at Creekside Terrace is working through the California Environmental Quality Act (CEQA) and permitting process, the project needs to complete this phase of the project before any construction can begin. When the 54 residential lots are sold later in 2022, the assumption of that work will become the responsibility of the buyer, with legal and financial repercussions for them if they do not complete within 1-year.

- The previously approved rates were not the actual rental rates the tenants have paid. The following methodology was used to calculate the rates:
  - The actual rental rates of each sector were added to get the total annualized rental revenue. (For example, annualized rates for all 24 Creekside units were added.)
  - A 10% vacancy factor was applied to the total revenue.
  - The adjusted annual revenue with the vacancy factor was divided by the total number of units and divided by 12 months to calculate the average monthly rental rate, which was submitted each year on the rate template. However, the actual revenue was different because the true vacancy factor was not always 10%,

**Unit Name: Faculty Housing Program** 

**Organization: Org 30 - Fac-Plng-Design-Const** 

- resulting in a discrepancy between the previously approved rates and the actual rates. (FY22 vacancy was at 3%, not 10%)
- When a new rate was requested and approved, it was not approved from the actual rate. Instead, the increase was from the previous year's incorrectly calculated rate, causing a bigger discrepancy each year between the stated rate and the actual rate.
- The Rate Review Committee requested to show the actual rates on the rate template and change the rate calculation methodology. All future rate increases should be based on the actual rental rate. (Apply the vacancy factor only for revenue forecast.)
- The rate table above shows the actual rates since FY20 as opposed to the approved rates.

#### **Rate Review Committee Recommendation**

Approval of the FY23 rates and communication in the approval letter to clarify that rates must be approved through the Rate Review process in order to be charged to customers and included on rental agreements per University Policy.

**Unit Name: Planning, Design, and Construction Organization: Org 30 - Fac-Plng-Design-Const** 

#### 1. Building Program Clearance/Fund 69000

#### **Fund Summary**

| FY21 CFD Balance          | \$896,273                |
|---------------------------|--------------------------|
| Current Balance on Fund   | (\$42,858) as of 1/31/22 |
| Other Charges on Fund     | n/a                      |
| Proposed Recharge Revenue | \$4,418,511              |

#### Rate Summary

| Rate Description        | New or Existing | <b>Previous Rate</b> | <b>Proposed Rate</b> | % Increase |
|-------------------------|-----------------|----------------------|----------------------|------------|
| Fire Marshal            | Existing        | 116.00               | 122.00               | 5.17%      |
| Deputy Fire Marshal     | Existing        | 88.00                | 93.00                | 5.68%      |
| C16 Inspector           | New             | -                    | 88.00                | -          |
| Fire Inspector          | Existing        | 68.00                | 72.00                | 5.88%      |
| Chief Building Officer  | Existing        | 160.00               | 168.00               | 5.00%      |
| Inspectors              | Existing        | 140.00               | 147.00               | 5.00%      |
| Contracts Manager       | Existing        | 130.00               | 136.00               | 4.62%      |
| Contracts Administrator | Existing        | 116.00               | 122.00               | 5.17%      |
| Director of Proj Mgmt   | Existing        | 175.00               | 184.00               | 5.14%      |
| Contract PM             | Existing        | 202.00               | 212.00               | 4.95%      |
| Project Manager 5       | New             | -                    | 173.00               | -          |
| Project Manager 4       | Existing        | 150.00               | 158.00               | 5.33%      |
| Project Manager 3       | Existing        | 130.00               | 136.00               | 4.62%      |
| Project Manager 2       | Existing        | 120.00               | 126.00               | 5.00%      |
|                         |                 |                      |                      |            |

#### **Additional Information**

- FY23 proposed revenue is based on the available workload from the active capital projects
- PDC has not increased the rates last three years
- Two new rates are introduced:
  - o C16 Inspector for the fire safety requirements
  - o Project Manager 5 as a result of reorganization
  - o The two new rates will use two of the five current vacancies.
- FTE: FY22 (17.03 Budget, 22.33 Projected)
- FTE: FY23 (22.33 Proposed)

#### **Rate Review Committee Recommendation**

Approval of the proposed rates

**Unit Name: Campus Business Services** 

**Organization: Auxiliary Services** 

#### **Overall Summary**

- CBS includes:
  - o Mail Services
  - Receiving Services
  - Scot Surplus (formerly Excess Property)
  - Shredding
  - o Digital Print Services
  - o Copier Program
  - o UCR Bookstore
  - Auxiliary Design Services
  - Card Services
- ScotSupply business (Fund 66060) unit is no longer financially sustainable due to lack of volume. Its carryforward deficit has been steadily growing, (\$584, 370) in FY19, (\$993,856) in FY20, and (\$1,067,541) in FY21.
- Digital Print Services has sustained a downward trend in revenue and volume in recent years, as the campus has gone more digital. As the campus slowly returns to a post-COVID status, the CBS Copier Program is expected to rebound. However, hybrid work schedules may impact demand for large multi-function copiers in department offices
- Auxiliary Services is currently undergoing a reorganization. When the reorganization is
  completed by the end of FY 22, all actual operational expenses including payroll, HR, financial
  support, and other administrative overhead will be included in each unit. Currently, these
  costs are not assessed accurately. This could cause expenses in the unit to be different than
  current projections. If this causes the unit to be in deficit, the cost will continue to be
  subsidized by the Auxiliary Services AVC Office.

**Unit Name: Campus Business Services** 

**Organization: Auxiliary Services** 

### 1. Fund 66060/Scot Supply (formerly Storehouse)

### **Fund Summary**

| FY21 CFD Balance          | (\$1,067,541)             |
|---------------------------|---------------------------|
| Current Balance on Fund   | (\$122,255) as of 1/31/22 |
| Other Charges on Fund     | -                         |
| Proposed Recharge Revenue | \$590,000                 |
| Federal Funds             | -                         |

### **Rate Summary**

| Rate Description  | New or<br>Existing | FY21-22<br>Rate | FY22-23<br>Proposed Rate | %<br>Increase |
|---|--------------------|-----------------|--------------------------|---------------|
| Hazardous Lab Commodities (Gas cylinders and ethyl alcohol) | Existing           | 50%             | 60%                      | 20.00%        |
| VGL Cylinders - Drop shipped                                | Existing           | 15%             | 15%                      | 0.00%         |
| Integrated DNA Technologies (IDT)                           | Existing           | 20%             | 30%                      | 50.00%        |
| Lab Coat Laundering (per item)                              | Existing           | \$7.50          | \$7.50                   | 0.00%         |
| Table Cover Laundering (per item)                           | Existing           | \$15.00         | \$15.00                  | 0.00%         |

### **Rate Review Committee Recommendation**

Approval of the proposed rates

**Unit Name: Campus Business Services** 

**Organization:** Auxiliary Services

# 2. Fund 66010/Digital Print Services (formerly Printing and Reprographics and includes Copier Program)

### **Fund Summary**

| FY21 CFD Balance          | \$(359,124)            |
|---------------------------|------------------------|
| Current Balance on Fund   | \$28,334 as of 1/31/22 |
| Other Charges on Fund     | -                      |
| Proposed Recharge Revenue | \$809,300              |
| Federal Funds             |                        |

### **Rate Summary**

| Rate Description                                | New or<br>Existing | FY21-22<br>Rate | FY22-23<br>Proposed<br>Rate | %<br>Increase |
|---|--------------------|-----------------|-----------------------------|---------------|
| B&W Quick Copy Rates:                           |                    |                 |                             |               |
| Letter/Legal (White)                            | Existing           | \$0.10          | \$0.13                      | 25.00%        |
| Letter/Legal (Colored)                          |                    | \$0.12          | \$0.15                      | 25.00%        |
| Letter/Legal (70#)                              |                    | \$0.14          | \$0.18                      | 25.00%        |
| 11 x 17 (White)                                 |                    | \$0.20          | \$0.25                      | 25.00%        |
| 11 x 17 (Colored)                               |                    | \$0.24          | \$0.30                      | 25.00%        |
| 11 x 17 (70#)                                   |                    | \$0.30          | \$0.38                      | 25.00%        |
| Color Quick Copy Rates:                         |                    |                 |                             |               |
| Letter/Legal (White)                            | Existing           | \$0.25          | \$0.31                      | 25.00%        |
| Letter/Legal (Colored)                          |                    | \$0.27          | \$0.34                      | 25.00%        |
| Letter/Legal (70#)                              |                    | \$0.29          | \$0.36                      | 25.00%        |
| 11 x 17 (White)                                 |                    | \$0.50          | \$0.63                      | 25.00%        |
| 11 x 17 (Colored)                               |                    | \$0.52          | \$0.65                      | 25.00%        |
| 11 x 17 (70#)                                   |                    | \$0.54          | \$0.68                      | 25.00%        |
| Quick Copy Customization:                       |                    |                 |                             |               |
| BOUND BOOK COPYING                              | Existing           | \$0.56          | \$0.56                      | 0.00%         |
| COPY CARDS 250 /500 /1000 (\$20 PER 250 CLICKS) | 31 8               | 20.70           | 20.70                       | 0.00%         |
| CROWD MARK SETUP FEE                            |                    | \$25.00         | \$25.00                     | 0.00%         |
| CUTTING Flat Fee                                |                    | \$10.00         | \$10.00                     | 0.00%         |
| Fax - Domestic (per page)                       |                    | \$0.50          | \$0.50                      | 0.00%         |
| Fax - International (per page)                  |                    | \$1.00          | \$1.00                      | 0.00%         |
| PROCESSING                                      |                    | \$5.00          | \$5.00                      | 0.00%         |
| FOLDING (Ea)                                    |                    | 0.01            | 0.01                        | 0.00%         |
| HARDBINDING / DISSERTATIONS                     |                    | *               | *                           |               |
| NOTARIZATION SERVICES PER SIGNATURE             |                    | \$15.00         | \$15.00                     | 0.00%         |
| REBINDING HARDCOVERS                            |                    | \$28.46         | \$28.46                     | 0.00%         |
| SADDLE STITCH (TWO STAPLES)                     |                    | \$0.08          | \$0.08                      | 0.00%         |
| SCANS   |                    | \$0.54          | \$0.54                      | 0.00%         |
| SLIP SHEET                                      |                    | 0.07            | 0.07                        | 0.00%         |
| STAPLING (PER STAPLE, MAXIMUM CAPACITY 3/4)     |                    | \$0.04          | \$0.04                      | 0.00%         |
| TABS EACH                                       |                    | \$0.36          | \$0.36                      | 0.00%         |
| TAPE BINDING -NO COVERS (125 MAX SHEETS)        |                    | \$2.35          | \$2.35                      | 0.00%         |

**Unit Name: Campus Business Services** 

**Organization: Auxiliary Services** 

| MADE DINDING MUMIL COVEDS                       |            | d2 42    | do 10    | 0.000/ |
|---|------------|----------|----------|--------|
| TAPE BINDING -WITH COVERS (125 MAX SHEETS)      |            | \$3.12   | \$3.12   | 0.00%  |
| THREE HOLE PUNCH -ADD 15% TRANSPARENCIES        |            | \$1.75   | \$1.75   | 0.00%  |
| Poster Prices:                                  |            | \$1.73   | φ1./3    | 0.0070 |
| 1-5 (24x36)                                     | Existing   | \$53.00  | \$53.00  | 0.00%  |
| 6-10 (24x36)                                    | Existing   | \$33.00  | \$33.00  | 0.00%  |
|   |            | \$32.99  | \$32.99  | 0.00%  |
| 11-25 (24x36)                                   |            | · ·      | ·        |        |
| 26-50 (24x36)                                   |            | \$28.99  | \$28.99  | 0.00%  |
| 50+ (24x36)                                     |            | \$26.99  | \$26.99  | 0.00%  |
| 1-5 (36x48)                                     |            | \$79.00  | \$79.00  | 0.00%  |
| 6-10 (36x48)                                    |            | \$52.99  | \$52.99  | 0.00%  |
| 11-25 (36x48)                                   |            | \$49.99  | \$49.99  | 0.00%  |
| 26-50 (36x48)                                   |            | \$46.99  | \$46.99  | 0.00%  |
| 50+ (36x48)                                     |            | \$44.99  | \$44.99  | 0.00%  |
| Poster Customization Prices:                    |            |          |          |        |
| FOAM CORE MOUNTING (24 X 36)                    | Existing   | \$33.02  | \$33.02  | 0.00%  |
| FOAM CORE MOUNTING (8.5 X 11)                   |            | \$5.00   | \$5.00   | 0.00%  |
| FOAM CORE+POSTER+LAMINATE 24X36                 |            | \$75.00  | \$75.00  | 0.00%  |
| GROMMETS  |            | \$1.20   | \$1.20   | 0.00%  |
| LAMINATION (PER LINEAR FOOT)                    |            | \$2.15   | \$2.15   | 0.00%  |
| POSTER OUTDOOR VINYL 12"                        |            | \$53.35  | \$53.35  | 0.00%  |
| POSTER OUTDOOR VINYL 24"                        |            | \$69.00  | \$69.00  | 0.00%  |
| POSTER OUTDOOR VINYL 36"                        |            | \$95.00  | \$95.00  | 0.00%  |
| POSTER OUTDOOR VINYL 48"                        |            | \$103.00 | \$103.00 | 0.00%  |
| POSTER OUTDOOR VINYL 60"                        |            | \$120.00 | \$120.00 | 0.00%  |
| POSTER OUTDOOR VINYL 72"                        |            | \$137.00 | \$137.00 | 0.00%  |
| POSTER OUTDOOR VINYL 96"                        |            | \$172.00 | \$172.00 | 0.00%  |
| POSTER OUTDOOR VINYL OVER 96" (PER 12")         |            | \$16.00  | \$16.00  | 0.00%  |
| POSTER PER SQUARE FEET -B/W                     |            | \$0.30   | \$0.30   | 0.00%  |
| POSTER PER SQUARE FEET -BW -INITIAL             |            | \$0.55   | \$0.55   | 0.00%  |
| POSTER SATIN 12"                                |            | \$29.64  | \$29.64  | 0.00%  |
| POSTER SATIN 24"                                |            | \$53.00  | \$53.00  | 0.00%  |
| POSTER SATIN 36"                                |            | \$79.00  | \$79.00  | 0.00%  |
| POSTER SATIN 48"                                |            | \$87.00  | \$87.00  | 0.00%  |
| POSTER SATIN 60"                                |            | \$104.00 | \$104.00 | 0.00%  |
| POSTER SATIN 72"                                |            | \$101.00 | \$121.00 | 0.00%  |
| POSTER SATIN 72 POSTER SATIN 84"                |            | \$139.00 | \$139.00 | 0.00%  |
| POSTER SATIN 64 POSTER SATIN 96"                |            | \$156.00 | \$156.00 | 0.00%  |
| POSTER SATIN 96 POSTER SATIN OVER 96" (PER 12") |            | \$136.00 | \$136.00 | 0.00%  |
| ,   |            | \$12.50  | \$12.50  | 0.00%  |
| POSTER TUBE TEST PRINT                          |            | ·        | *        |        |
|   |            | \$20.70  | \$20.70  | 0.00%  |
| Business Cards:                                 | Desiration | ¢40.00   | ¢40.00   | 0.000/ |
| 250   | Existing   | \$49.99  | \$49.99  | 0.00%  |
| 500   |            | \$54.99  | \$54.99  | 9.09%  |
| 1000  |            | \$74.99  | \$79.99  | 6.67%  |
| UCR Card Services:                              |            |          |          |        |

**Unit Name: Campus Business Services** 

**Organization: Auxiliary Services** 

| R'Card: ID Card Printing (new, lost    | Existing | \$30.00       | \$33.00       | 10.00% |
|--|----------|---------------|---------------|--------|
| replacement, smart ID badge)           |          |               |               |        |
| R'Card: Affiliate - ECS Parent ID Card |          | \$25.00       | \$25.00       | 0.00%  |
| R'Card: Affiliate - UCRRA/UCREA Card   |          | \$5.00        | \$5.00        | 0.00%  |
| R'Card: Name Badge Printing per card   |          | \$5/\$15/\$25 | \$5/\$15/\$25 | 0.00%  |
|  |          | ·             |               |        |

<sup>\*</sup>Per Vendor Quote

### **Rate Review Committee Recommendation**

Approval of the proposed rates

**Unit Name: Early Childhood Services Organization: Org 19 - Auxiliary Services** 

#### 1. Funds 70040/Children's Center

#### **Fund Summary**

| FY21 CFD Balance        | \$414,328              |
|-------------------------|------------------------|
| Current Balance on Fund | \$68,375 as of 1/31/22 |
| Other Charges on Fund   | N/A                    |
| Proposed Revenue        | \$1,466,292            |

#### **Rate Summary**

| Rate Description   | New or<br>Existing | Previous<br>Rate | Proposed<br>Rate | % Increase |
|--|--------------------|------------------|------------------|------------|
| See Rates tab – Changes from FY21-22 rates (2-3% increase) |                    |                  |                  |            |

#### **Additional Information**

- ECS is currently operating at a 30% reduction in capacity necessary to meet Riverside Public Health and Center for Disease Control operational guidelines due to COVID-19.
- With only 5 kids in the Kindergarten program, ECS is assessing the continuation of the program. The program will be reassessed at the end of FY23.
- Income projection for FY23 and FY24 based on specific enrollment numbers. Increase in enrollment as classroom sizes increase from 10-16 kids, however, it's still not back to prepandemic enrollment numbers.
  - o Pre-COVID classroom size for preschool is 24.
- Income Statement indicates decrease in salaries and benefits for FY22 is due to temporary layoffs as the result of COVID.
- ECS current projections are showing a loss of the \$366K CCAMPIS federal grant which ends in Fall 2022. To date no continuation applications have been provided, so expenses have been adjusted to compensate for the lost funding.
  - CCAMPIS grants are made for four-year grant award cycles. The department will
    apply again once the RFA is released. However, there is no guarantee that they will
    be awarded the grant.
- Equity tab indicates reserve funds will be used for playground improvements for this year.

#### **Rate Review Committee Recommendation**

Recommends approving the proposed rates

**Unit Name: Fleet Services** 

**Organization: Org 19 - Auxiliary Services** 

### 1. Fund 66070/ Transportation Services

### **Fund Summary**

| FY21 CFD Balance        | \$1,181,305               |
|-------------------------|---------------------------|
| Current Balance on Fund | (\$387,107) as of 1/31/22 |
| Other Charges on Fund   | N/A                       |
| Proposed Revenue        | \$2,560,898               |

### Rate Summary

| Rate Description                  | New or<br>Existing | Previous<br>Rate | Proposed<br>Rate | % Increase |  |
|-----------------------------------|--------------------|------------------|------------------|------------|--|
| Gas Vehicle Monthly Basic         | Eviating           |                  |                  | 0%         |  |
| Maintenance Fee                   | Existing           | 15.42            | 15.42            | 0 70       |  |
| Electric Vehicle Monthly Basic    | Existing           |                  |                  | 17.22%     |  |
| Maintenance Fee                   | Existing           | 20.83            | 24.42            | 17.2270    |  |
| Dept-Owned Monthly Vehicle        | Existing           |                  |                  |            |  |
| Basic Maintenance Fee             | LAISTING           | 15.42            | 15.42            | 0%         |  |
| Enterprise Monthly Vehicle Basic  | Existing           |                  |                  |            |  |
| Maintenance Fee                   | Existing           | 15.42            | 15.42            | 0%         |  |
| Gas Vehicle Monthly All-Inclusive | Existing           |                  |                  |            |  |
| Maintenance Fee                   | Laisting           | 174.48           | 236.46           | 35.52%     |  |
| Electric Vehicle Monthly All-     | Existing           |                  |                  |            |  |
| Inclusive Maintenance Fee         | LAISTING           | 122.14           | 165.52           | 35.52%     |  |
| Dept-Owned Monthly Gas Vehicle    | Existing           |                  |                  |            |  |
| All-Inclusive Maintenance Fee     | Existing           | 174.48           | 236.46           | 35.52%     |  |
| Dept-Owned Monthly Electric       |                    |                  |                  |            |  |
| Vehicle All-Inclusive Maintenance | Existing           |                  |                  |            |  |
| Fee                               |                    | 122.14           | 165.52           | 35.52%     |  |
| Enterprise Monthly Vehicle All-   | Existing           |                  |                  |            |  |
| Inclusive Maintenance Fee         | LAISTING           | 174.48           | 236.46           | 35.52%     |  |
| Insurance Monthly Fee             | Existing           | 111.59           | 121.61           | 8.98%      |  |
| Mechanic Labor Rate               |                    | 81.49            | 81.49            | 0%         |  |
| Operating Expense Monthly Fee     | Existing           |                  |                  |            |  |
| Fleet Gas Vehicles                | Existing           | 128.12           | 128.12           | 0%         |  |
| Operating Expense Monthly Fee     | Existing           |                  |                  |            |  |
| Fleet Electric Vehicles           | Existing           | 125.00           | 125.00           | 0%         |  |
| Operating Expense Monthly Fee     | Existing           |                  |                  |            |  |
| Dept-Owned Gas Vehicles           | Existing           | 34.35            | 34.35            | 0%         |  |
| Operating Expense Monthly Fee     | Existing           |                  |                  |            |  |
| Dept-Owned Electric Vehicles      | Existing           | 30.61            | 30.61            | 0%         |  |
| Operating Expense Monthly Fee     | Existing           |                  |                  |            |  |
| Enterprise Leased Vehicles        | Existing           | 128.12           | 128.12           | 0%         |  |
| Vanpool Vehicle Monthly           | Existing           |                  |                  |            |  |
| Operating Fee                     | Existing           | 5.62             | 5.62             | 0%         |  |

**Unit Name: Fleet Services** 

**Organization: Org 19 - Auxiliary Services** 

| Insurance Deductible          | Existing | up to \$500 | up to \$500   | 0% |
|-------------------------------|----------|-------------|---------------|----|
| Outside Rental Processing Fee | Existing | 60.00       | 60.00         | 0% |
| Excessively Dirty (Interior)  | New      |             | up to \$200   | 0% |
| Excessively Dirty (Exterior)  | New      |             | up to \$200   | 0% |
|                               | New      |             | Half of Daily | 0% |
| Reservation Cancellation      |          |             | Rate          |    |

#### **Additional Information**

- Fleet implemented an IT project to replace aging fleet management software system with a cloud-based system.
- Fleet's biggest challenge for FY2022-23 will be replacing aging vehicles, accommodating departments' needs, and complying with UCOP Carbon Neutrality goals.
- Current Workforce: 3 FTE professional administrative staff, 2 FTE auto technicians, 1 FTE Lead auto technician, and 1 student staff. There is no additional career staff planned for next year.
- Auxiliary Services is currently undergoing a reorganization and a right sizing of operational
  expenses related to their Auxiliary Administrative unit which may impact fleets income
  statement as Fleet does not currently contribute to the cost of the Administrative unit.
- Income statement indicates increase in fuel income is based on the new rate methodology where all fuel dispensed is billed.
- Decrease in expenses in FY23 an FY24 is the result of the end of the Enterprise vehicle contracts.

#### **Rate Review Committee Recommendation**

Recommends approving the proposed rates

**Unit Name: Fleet Services** 

**Organization: Org 19 - Auxiliary Services** 

### 2. Fund 66073/Transportation Services- Non-Operating

#### **Fund Summary**

| FY20 CFD Balance        | \$0                    |
|-------------------------|------------------------|
| Current Balance on Fund | \$10,625 as of 1/31/22 |
| Other Charges on Fund   |                        |
| Proposed Revenue        | \$20,000               |
| Federal Funds           | -                      |

#### **Additional Information**

• Income Statement shows revenue from vehicle sales. Increase in FY 21 due to the return of vehicles due to COVID.

**Unit Name: TAPS** 

**Organization: Org 19 - Auxiliary Services** 

### 1. Fund 66190/Parking Fines and Forfeitures

#### **Fund Summary**

| FY21 CFD Balance        | \$0                       |
|-------------------------|---------------------------|
| Current Balance on Fund | (\$216,762) as of 1/31/22 |
| Other Charges on Fund   | N/A                       |
| Proposed Revenue        | \$817,662                 |
| Federal Funds           | -                         |

#### **Additional Information**

- Income Statement shows revenue increase in citation income due to the assumption of a return to pre-COVID citation levels.
- Income Statement indicates an increase in salaries in FY22 and FY23 due to student salaries
- Increase in FY22 and FY23 due to the return of the RTA contract.
- Expenses in FY21 and FY22 were for one-time License plate Recognition Hardware.
- HEERF funding will be provided in the amount of 40K.

**Unit Name: TAPS** 

**Organization: Org 19 - Auxiliary Services** 

#### 2. Fund 70060/Parking Operations

#### **Fund Summary**

| FY21 CFD Balance        | \$(6)                     |
|-------------------------|---------------------------|
| Current Balance on Fund | \$1,549,769 as of 1/31/22 |
| Other Charges on Fund   | N/A                       |
| Proposed Revenue        | \$7,694,798               |
| Federal Funds           | -                         |

#### Rate Summary

| <u>Description</u>                                       | FY 20-<br>21 Rate | FY 21-<br>22 Rate | FY 22-23<br>Approved | FY 23-24<br>Proposed | <u>% Increase</u> |  |  |
|--|-------------------|-------------------|----------------------|----------------------|-------------------|--|--|
|  |                   |                   | Rate                 | Rate                 |                   |  |  |
| See Rates Tab Change from FY21-22 rates (2-3% increases) |                   |                   |                      |                      |                   |  |  |

#### **Additional Information**

- TAPS revenue has been significantly reduced and will end the year with a deficit due to Stay at Home orders.
- TAPS indicate construction on parking structure in Lot 13 has been completed and the first debt payment will occur in FY2021-22.
- The department's pre-COVID operating budget for FY 2018-19 showed a net of \$2M.
  - o TAPS hope to continue their rate increases in FY 2022-23 with a 3.0% across-the-board increase.
- TAPS indicate a benefit that COVID has provided is the need for campus-wide distance learning and remote work.
  - TAPS indicate UC system is exploring and formalizing remote work environments post-COVID. If implemented and widely adopted, TS will see a decrease in daily parking demand.
  - o TAPS introduced a new program that allows telecommuting and hybrid scheduled staff to purchase 10 days of parking via payroll deduction.
  - This program was widely utilized and TAPS intends to make this option a permanent part of their permit offerings.
- TAPS has had the need to backfill two of the positions lost to retirement as it is vital to our operations.
  - Based on the assumption that the campus will be back to normal levels by FY2022 23 and the current campus growth goals, TAPS will be proposing year over year rate increases to sustain enough reserves to respond to the increasing population.

**Unit Name: TAPS** 

**Organization: Org 19 - Auxiliary Services** 

- Income Statement shows increase in residential parking income due to students returning to campus
- TAPS will transfer funding to clear the deficit balance is this fund at year-end, every year.
- TAPS expect the new Parking Structure to break-even in FY25.
- TAPS have a plan to cover the non-operating expenses with their net operating revenue and expect to resolve the deficit by FY25.

#### **Rate Review Committee Recommendation**

Recommends approving the proposed rates for FY23/24

**Unit Name: Housing and Dining** 

**Organization: Org 19 - Auxiliary Services** 

### 1. Housing Services/Fund 70018

### **Fund Summary**

| FY21 CFD Balance          | \$0                        |
|---------------------------|----------------------------|
| Current Balance on Fund   | \$10,503,865 as of 1/31/22 |
| Other Charges on Fund     | n/a                        |
| Proposed Recharge Revenue | \$66,228,384               |

### **Rate Summary**

| Rate Description                         | New or<br>Existing | FY22<br>Rate | FY23 Prev.<br>Approved<br>Rate | FY23<br>Adjusted<br>Rate | % Increase over FY23 Approved Rate |
|--|--------------------|--------------|--------------------------------|--------------------------|------------------------------------|
| Housing - Res. Halls - Al                |                    |              |                                | 1                        |                                    |
| RH Double Room                           | Existing           | 12,150.00    | 12,519.00                      | 12,460.00                | -0.47%                             |
| RH Single Room                           | Existing           | 13,950.00    | 14,373.00                      | 14,796.00                | 2.94%                              |
| RH Triple Room                           | Existing           | 10,350.00    | 10,719.00                      | 10,609.00                | -1.03%                             |
| Housing - Res. Halls - Lothian           |                    |              | Γ                              | 1                        |                                    |
| RH Double Room                           | Existing           | 12,150.00    | 12,519.00                      | 12,460.00                | -0.47%                             |
| RH Single Room                           | Existing           | 13,950.00    | 14,373.00                      | 14,796.00                | 2.94%                              |
| RH Triple Room                           | Existing           | 10,350.00    | 10,719.00                      | 10,609.00                | -1.03%                             |
| RH Triple Room (Large)                   | Existing           | 10,350.00    | 10,719.00                      | 10,809.00                | 0.84%                              |
| Housing - Res. Halls - Pentland<br>Hills |                    |              |                                |                          |                                    |
| RH Double Room                           | Existing           | 12,150.00    | 12,519.00                      | 12,660.00                | 1.13%                              |
| RH Single Room                           | Existing           | 13,950.00    | 14,373.00                      | 14,996.00                | 4.33%                              |
| RH Triple Room                           | Existing           | 10,350.00    | 10,719.00                      | 10,809.00                | 0.84%                              |
| Housing - Res. Halls - Dundee (P3)       |                    |              |                                |                          |                                    |
| RH Double Room                           | Existing           | 12,150.00    | 12,519.00                      | 12,965.00                | 3.56%                              |

**Unit Name: Housing and Dining** 

**Organization: Org 19 - Auxiliary Services** 

| Rate Description                                      | New or<br>Existing | FY22<br>Rate | FY23 Prev.<br>Approved<br>Rate | FY23<br>Adjusted<br>Rate | % Increase over FY23 Approved Rate |
|---|--------------------|--------------|--------------------------------|--------------------------|------------------------------------|
| RH Single Room  | Existing           | 13,950.00    | 14,373.00                      | 14,885.00                | 3.56%                              |
| RH Triple Room  Housing - Res. Apt.                   | Existing           | 10,350.00    | 10,719.00                      | 11,045.00                | 3.04%                              |
| Glen Mor (2 Bed, 1 Bath)                              | Existing           | 12,450.00    | 12,800.00                      | 12,920.00                | 0.94%                              |
| Glen Mor (4 Bed, 2 Bath)  Housing - Bannockburn Apts. | Existing           | 12,450.00    | 12,800.00                      | 12,850.00                | 0.39%                              |
| Bannockburn Suite                                     | Existing           | 7,500.00     | 7,650.00                       | 7,750.00                 | 1.31%                              |
| Scots Suite   | Existing           | 6,800.00     | 7,000.00                       | 7,050.00                 | 0.71%                              |
| Loft Suite  | Existing           | 7,200.00     | 7,400.00                       | 7,450.00                 | 0.68%                              |
| Studio  | Existing           | 9,600.00     | 9,800.00                       | 10,200.00                | 4.08%                              |
| 1 Bed, 1 Bath Double                                  | Existing           | 5,850.00     | 5,950.00                       | 6,100.00                 | 2.52%                              |
| 1 Bed, 1 Bath Single                                  | Existing           | 11,700.00    | 11,900.00                      | 12,400.00                | 4.20%                              |
| 1 BR Loft Double                                      | Existing           | 6,550.00     | 6,700.00                       | 6,825.00                 | 1.87%                              |
| 1 BR Loft Single                                      | Existing           | 13,100.00    | 13,400.00                      | 13,650.00                | 1.87%                              |
| 2 BR, 1 Bath Double                                   | Existing           | 3,750.00     | 3,825.00                       | 3,900.00                 | 1.96%                              |
| 2 BR, 1 Bath Double (furnished)                       | Existing           | 3,750.00     | 3,825.00                       | 4,100.00                 | 7.19%                              |
| 2 BR, 1 Bath Single                                   | Existing           | 7,500.00     | 7,650.00                       | 7,950.00                 | 3.92%                              |
| 2 BR Deluxe Double                                    | Existing           | 3,950.00     | 4,050.00                       | 4,125.00                 | 1.85%                              |
| 2 BR Deluxe Single  Housing - Plaza Apts.             | Existing           | 7,900.00     | 8,100.00                       | 8,370.00                 | 3.33%                              |
| 1 BR Double   | Existing           | 6,300.00     | 6,500.00                       | 6,600.00                 | 1.54%                              |
| 1 BR Single   | Existing           | 12,600.00    | 13,000.00                      | 13,400.00                | 3.08%                              |
| 2 BR 1 1/4 BA Double                                  | Existing           | 4,100.00     | 4,200.00                       | 4,250.00                 | 1.19%                              |

**Unit Name: Housing and Dining** 

**Organization: Org 19 - Auxiliary Services** 

| Rate Description                    | New or<br>Existing | FY22<br>Rate | FY23 Prev.<br>Approved<br>Rate | FY23<br>Adjusted<br>Rate | % Increase over FY23 Approved Rate |
|-------------------------------------|--------------------|--------------|--------------------------------|--------------------------|------------------------------------|
| 2 BR 1 1/4 BA Double<br>(furnished) | Existing           | 4,100.00     | 4,200.00                       | 4,450.00                 | 5.95%                              |
| 2 BR 1 1/4 BA Single                | Existing           | 8,200.00     | 8,400.00                       | 8,630.00                 | 2.74%                              |
| 2 BR 2 BA Double                    | Existing           | 4,500.00     | 4,600.00                       | 4,670.00                 | 1.52%                              |
| 2 BR 2 BA Single                    | Existing           | 9,000.00     | 9,200.00                       | 9,480.00                 | 3.04%                              |
| Housing - Falkirk Apts              |                    |              | Г                              | 1                        |                                    |
| Studio                              | Existing           | 10,900.00    | 11,100.00                      | 11,500.00                | 3.60%                              |
| 1 BR Double                         | Existing           | 6,600.00     | 6,650.00                       | 6,900.00                 | 3.76%                              |
| 1 BR Single                         | Existing           | 13,200.00    | 13,300.00                      | 14,000.00                | 5.26%                              |
| 2 BR 1 BA Double                    | Existing           | 4,400.00     | 4,450.00                       | 4,570.00                 | 2.70%                              |
| 2 BR 1 BA Double (furnished)        | Existing           | 4,400.00     | 4,450.00                       | 4,770.00                 | 7.19%                              |
| 2 BR 1 BA Single                    | Existing           | 8,800.00     | 8,900.00                       | 9,270.00                 | 4.16%                              |
| 2 BR 2 BA Double                    | Existing           | 4,600.00     | 4,675.00                       | 4,775.00                 | 2.14%                              |
| 2 BR 2 BA Single                    | Existing           | 9,200.00     | 9,350.00                       | 9,690.00                 | 3.64%                              |
| 2 BR 2 BA Deluxe Double             | Existing           | 4,750.00     | 4,825.00                       | 4,950.00                 | 2.59%                              |
| 2 BR 2 BA Deluxe Single             | Existing           | 9,500.00     | 9,650.00                       | 10,040.00                | 4.04%                              |
| Housing - Oban Family Housing       |                    |              |                                |                          |                                    |
| 1 BR                                | Existing           | 11,520.00    | 11,760.00                      | 12,120.00                | 3.06%                              |
| 2 BR 2 BA                           | Existing           | 12,060.00    | 12,300.00                      | 12,480.00                | 1.46%                              |

#### **Additional Information**

- COVID Impacts
  - o FY22: much improved compared with the previous year (\$60.0M in projected revenue in FY22 vs. \$\$16.5M in FY21) but staffing shortage continues
  - FY23: expects pre-pandemic level in occupancy to generate \$66.2M in revenue, and business as normal
  - o Received \$35.7M HEERF money during pandemic

**Unit Name: Housing and Dining Organization: Org 19 - Auxiliary Services** 

- FY23 rates revisited and new rates proposed (see FY23 approved rates vs. adjusted rates)
  - Faster than previously assessed costs
  - o Need to invest in deferred maintenance
  - o More closely align with the room types and meet the students' needs. (e.g., different amenities, furnished units, spring break options)
  - Average increase: Residence Halls by 3.99%, Campus Apartments by 4.04%, Family Housing by 3.28%
- FY24 rates to be submitted later due to the uncertainty of the long-term COVID impacts and inflation
- Staffing challenges: 25 FTE budget and 25 FTE projected
  - o 17 career positions currently
  - Need to fill vacancies and add two new positions (a position in the residential operations and Project Policy Analyst)
- Financial operations
  - o FY 22 net income will be \$28.5M (\$60.0M revenue minus \$30.8M expense)
    - STIP expense: \$345.7K
    - Remaining income: \$28.2M available to cover \$21.9M in debt service and \$3.0M in maintenance
  - FY23 net income is projected to be \$30.8M (\$66.2M revenue minus \$35.4M expense)
    - STIP revenue: \$22.4K
    - Remaining income: \$30.8M to cover \$21.9M in debt service and \$6.5M in maintenance

#### **Rate Review Committee Recommendation**

Approval of the proposed rates

**Unit Name: Housing and Dining** 

**Organization: Org 19 - Auxiliary Services** 

#### 2. Retail Dining/Fund 70034

#### **Fund Summary**

| FY21 CFD Balance          | \$0                       |
|---------------------------|---------------------------|
| Current Balance on Fund   | \$4,876,658 as of 1/31/22 |
| Other Charges on Fund     | n/a                       |
| Proposed Recharge Revenue | \$45,169,948              |

#### **Rate Summary**

| Rate Description                 | New or<br>Existing | FY22<br>Rate | FY23 Prev.<br>Approved<br>Rate | FY23<br>Adjusted<br>Rate | % Increase over FY23 Approved Rate |
|----------------------------------|--------------------|--------------|--------------------------------|--------------------------|------------------------------------|
| 150 Meal Plan (Incl. \$450       |                    |              |                                |                          |                                    |
| Dining Dollars)                  | Existing           | 5,670.00     | 5,760.00                       | 5,760.00                 | 0.00%                              |
| Unlimited Meal Plan (Incl. \$180 |                    |              |                                |                          |                                    |
| Dining Dollars)                  | Existing           | 6,480.00     | 6,660.00                       | 6,660.00                 | 0.00%                              |
| Glen Mor Market Meal Plan        |                    |              |                                |                          |                                    |
| (\$900 Dining Dollar Only)       | Existing           | 900.00       | 900.00                         | 900.00                   | 0.00%                              |
| Glen Mor Residential Plan (Incl. | ·                  |              |                                |                          |                                    |
| 630 Dining Dollars)              | Existing           | 2,430.00     | 2,475.00                       | 2,475.00                 | 0.00%                              |
|                                  |                    |              |                                |                          |                                    |

#### **Additional Information**

- COVID Impacts
  - o FY22: improved compared with the previous year but challenges remain
    - Less catering opportunities
    - Less student dining: elimination of some triple rooms and additional remote learning period early in January
    - Staffing shortage
    - New revenue opportunities: campus apartment meal options
  - o FY23: expects full regular year but still a few challenges remain
    - Less than normal catering opportunities
    - Inflation and supply chain issues: higher costs
    - Staffing shortage continues due to the less attractive wages and benefits than the competitors (113 represented positions with 41 vacancies; 55 nonrepresented positions with 19 vacancies)
- FY23 rates revisited and remain unchanged (see FY23 approved rates vs. adjusted rates)
  - The original rate increase will cover the overall rising costs of goods
  - o Average increase: 2.68% weighted

**Unit Name: Housing and Dining Organization: Org 19 - Auxiliary Services** 

- $\circ$  Also proposing 10 to 15% price increases in the retail dining venues (not a part of the rate review)
- o Projected net income: \$8.3M (\$45.2M revenue minus \$36.8M expense)
- FY24 rates to be submitted later due to the uncertainty of the long-term COVID impacts and inflation

#### **Rate Review Committee Recommendation**

Approval of the proposed rates

Unit Name: Vivaria Organization: VCRED

#### 1. Fund 61039/Vivaria

#### **Fund Summary**

| FY21 CFD Balance          | (\$85,691)              |
|---------------------------|-------------------------|
| Current Balance on Fund   | \$231,602 As of 1/31/22 |
| Other Charges on Fund     | -                       |
| Proposed Recharge Revenue | \$2,212,667             |
| Federal Funds             | -                       |

#### Rate Summary

| Rate Description                    | New or   | <b>Previous Rate</b> | <b>Proposed Rate</b> | % Increase |
|-------------------------------------|----------|----------------------|----------------------|------------|
| _                                   | Existing | (\$)                 | (\$)                 |            |
| Cats (each)                         | Existing | 6.32                 | 6.95                 | 9.97%      |
| Peromyscus                          | Existing | 1.27                 | 1.39                 | 9.45%      |
| Mice (Non-Barrier)                  | Existing | 0.86                 | 0.94                 | 9.30%      |
| Mice - IVC (Barrier)                | Existing | 1.42                 | 1.45                 | 2.11%      |
| Mice - IVC (Barrier, Gnotobiotic)   | Existing | 2.81                 | 3.09                 | 9.96%      |
| Mice - Disposable caging/ABSL-2     | Existing | 1.46                 | 1.60                 | 9.59%      |
| Rats (Conventional)                 | Existing | 2.42                 | 2.66                 | 9.92%      |
| Rats - Disposable caging/ABSL-2     | Existing | 2.76                 | 3.03                 | 9.78%      |
|                                     |          |                      |                      |            |
| Hourly Labor Rate-Animal Technician | Existing | 51.20                | 56.16                | 9.69%      |
| Hourly Labor Rate-Animal Health     |          |                      |                      |            |
| Technician                          | Existing | 58.16                | 59.78                | 2.79%      |
| Hourly Labor Rate-Veterinarian      | Existing | 136.87               | 141.11               | 3.10%      |
|                                     |          |                      |                      |            |
| New Rate for FY23: Lizards*         | New      |                      | 4.81                 |            |
| New Rate for FY23: Frogs*           | New      |                      | 3.87                 |            |
|                                     |          |                      |                      |            |

<sup>\*</sup>Calculate rates: \$7.30 for Lizards and \$5.78 for Frogs

### **Additional Information**

- Projection for FY23:
  - Animal occupancy levels for FY23 are projected to grow and to be adjusted based on demands.
  - o The COVID-19 impact on staffing continues in FY22 but plan to hire 3 FTEs in FY23.
    - FY22: 15 FTE
    - FY23: 18 FTE (1 Animal Tech, 1 Animal Tech Sr., 1 Animal Health Tech)
- Challenges to overcome:
  - Space issue continues
    - MRB: mice only
    - Annex Trailer: unusable due to aging.

Unit Name: Vivaria Organization: VCRED

- The 10-year subsidy ends in FY22. Poses a significant financial short fall. Vivaria gets 20% of F&A funding, which they need to use to offset the profit loss
- Proposed Rate increases not to exceed 10% to comply with the Contracts and Grants budget guideline.
- Two new rates introduced: Lizards and Frogs
- With the implementation of the new Budget Model in FY2017, RED began receiving 10% of the distribution (minimum \$2.1M). In FY 2021, RED's allocation was increased from 10% to 20% doubling their distribution (\$5.4M net in FY22) and sunsetting all RED commitments with the exception of the Vivaria subsidy which was to sunset in FY22. Under the principles of the Budget Model, RED has a revenue source to cover the required subsidy.

#### **Campus Vivaria Rate Subsidy Request**

Overview

For the past ten years (FY13 through FY22), Research and Economic Development (RED) received a centrally funded rate subsidy for \$227,512 per year. The intent of the rate subsidy was (incorrectly assumed) to allow RED to implement rate increases such that the rates at the end of the period will be sufficient to support the vivarium.

#### Compliance

Campus Veterinarian in RED oversees all animal facilities at UCR. The laboratory animal care and use program at UCR complies with federal, state, and local guidelines for laboratory animal care.

#### • Campus Vivaria Services

Provides routine animal care services, including animal procurement, housing, provision of diets and water, daily observation of animals, reporting of abnormal conditions to the veterinary staff, disposal, sanitization of rooms, cages, racks, and other equipment.

#### • Campus Vivaria Customers

All users are internal UCR Faculty and Researchers. There are approximately 80 UCR Principal Investigators using animals in research in approximately 130 animal use protocols.

#### • Campus Veterinarian

Permanent budget is \$371,509. This includes salaries and benefits for 2.0 FTE (Campus Vet and Administrative Assistant). These expenses are not factored into the Vivaria Rate Calculations.

 Campus Vivaria Budget Permanent budget is \$98,327.

#### • Vivaria Rate Design

Estimated costs categorized into personnel and S&E. Personnel costs were calculated using an average hourly rate of all future projected Vivaria staff. The personnel portion of per diem equals the average hourly rate multiplied by the estimated staff time required per unit for the given species/category. S&E calculated by estimating total, fixed annual S&E costs for the upcoming year based on prior year data. Total S&E is then apportioned to various

Unit Name: Vivaria Organization: VCRED

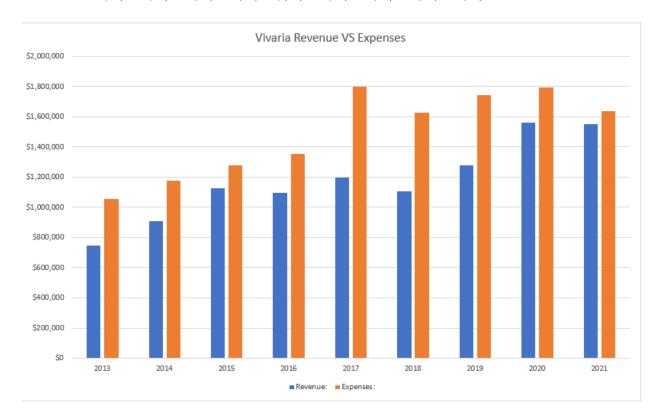
species/categories per diem based on an additional factor (generally estimated species population.)

#### **Revenue and Expenses**

|             | 2013        | <u>2014</u> | 2015        | <u>2016</u> | <u>2017</u> | 2018        | <u>2019</u> | 2020        | <u>2021</u> | <u>Average</u> | Total        | Total Subsidy F | RED Contributions |
|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------|--------------|-----------------|-------------------|
| Revenue:    | \$748,455   | \$909,718   | \$1,126,075 | \$1,096,002 | \$1,198,084 | \$1,107,097 | \$1,277,562 | \$1,563,554 | \$1,551,821 | \$1,175,374    | \$10,578,367 |                 |                   |
| Expenses:   | \$1,053,022 | \$1,177,626 | \$1,279,896 | \$1,353,243 | \$1,798,609 | \$1,626,640 | \$1,743,612 | \$1,795,328 | \$1,636,126 | \$1,496,011    | \$13,464,103 |                 |                   |
| Net Income: | -\$304,567  | -\$267,908  | -\$153,821  | -\$257,241  | -\$600,525  | -\$519,543  | -\$466,050  | -\$231,774  | -\$84,306   | -\$320,637     | -\$2,885,735 | \$2,047,608     | \$838,127         |

#### Breakdown of expenses into two categories: Personnel (salaries and benefits) and Supplies & Expenses (S&E)

|           | 2013        | <u>2014</u> | <u>2015</u> | <u>2016</u> | <u>2017</u> | 2018        | 2019        | <u>2020</u> | 2021        |
|-----------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| Expenses  | \$1,053,022 | \$1,177,626 | \$1,279,896 | \$1,353,243 | \$1,798,609 | \$1,626,640 | \$1,743,612 | \$1,795,328 | \$1,636,126 |
| Personnel | \$568,269   | \$607,512   | \$655,181   | \$733,994   | \$760,019   | \$894,694   | \$1,014,176 | \$1,041,289 | \$961,209   |
| S&E       | \$484,753   | \$570.115   | \$624.714   | \$619.249   | \$1.038.590 | \$731.946   | \$729,436   | \$754.039   | \$674.917   |



#### Request

Although there was a decrease in the deficit between the revenue and expenditures in FY21, that is an outlier given the reduced level of activity and reduced personnel due to COVID-19. FY22 will probably be an outlier too. RED estimates that the subsidy will need to continue for the foreseeable future, especially as we return to full level activities. Additionally, RED contributes an additional ~\$100,000 per year for subsidy (\$838,127 total for the last 9 years). The average total subsidy to cover the gap between revenue and expenditures has been \$320,637/year (FY13 thru FY21). It is common for universities of UCR size and level of activity to subsidize animal care and use research. We are limited to increase the rates to 10% per year, something that RED has done this year and for next year. RED has also eliminated special arrangements with some PIs for reduced rates. The rates currently paid by our PIs are comparable to those paid by PIs at other UC campuses and it would be unsustainable for them to pay rate increases above the 10%/year cap. RED is requesting to receive a permanent budget increase of \$230,000 per year to subsidize animal research. The data shows that, on average, this amount plus RED's contributions will cover the gap between revenue and expenditures year by year. Having a permanent budget allocation facilitates long term planning.

Unit Name: Vivaria Organization: VCRED

### **Rate Review Committee Recommendation**

- Approval of the proposed exiting rates.
- Recommends to set the new rates for lizards and frogs at their calculated rates, \$7.30 and \$5.78 respectively.

### Unit Name: International Students and Scholars-Visa Services Organization: International Affairs

### 1. Fund 66274/Visa Services

### **Fund Summary**

| FY21 CFD Balance          | \$285,247              |
|---------------------------|------------------------|
| Current Balance on Fund   | \$36,240 as of 1/31/22 |
| Other Charges on Fund     |                        |
| Proposed Recharge Revenue | \$489,803              |
| Federal Funds             | -                      |

### **Rate Summary**

| Rate Description                       | New or   | Previous  | Proposed  | %        |
|--|----------|-----------|-----------|----------|
|  | Existing | Rate (\$) | Rate (\$) | Increase |
| H-1B Initial /Transfer/COS (Faculty)   | Existing | 2,000     | 2,000     | 0.00%    |
| H-1B Initial /Transfer/COS (Staff)***  | New      | -         | 506       | -        |
| H-1B Extension/Amendment (Faculty)     | Existing | 1,100     | 1,100     | 0.00%    |
| H-1B Extension/Amendment (Staff)***    | New      | -         | 506       | -        |
| H-4 Dependent                          | Existing | 150       | 150       | 0.00%    |
| H-1B Degree Evaluation                 | Existing | 50        | 50        | 0.00%    |
| H1-B Shipping Processing Fee           | Existing | 50        | 50        | 0.00%    |
| H1-B FedEx Fee                         | Existing | 50        | 50        | 0.00%    |
| J-1 - Initial & Transfer (One Year)    | Existing | 863       | 863       | 0.00%    |
| J-1 - Initial & Transfer (Two Year)    | Existing | 1,725     | 1,725     | 0.00%    |
| J-1 - Initial & Transfer (Three Year)  | Existing | 2,588     | 2,588     | 0.00%    |
| J-1 - Initial & Transfer (Four Year)   | Existing | 3,452     | 3,452     | 0.00%    |
| J-1 - Initial & Transfer (Five Year)   | Existing | 4,315     | 4,315     | 0.00%    |
| J-1 Extension (One year)               | Existing | 604       | 604       | 0.00%    |
| J-1 Extension (Two year)               | Existing | 1,208     | 1,208     | 0.00%    |
| J-1 Extension (Three Year)             | Existing | 1,812     | 1,812     | 0.00%    |
| J-1 Extension (Four Year)              | Existing | 2,416     | 2,416     | 0.00%    |
| J-1 Extension (Five Year)              | Existing | 3,020     | 3,020     | 0.00%    |
| J-1 - COS, Short Term, Student or Non- | Existing |           |           |          |
| Degree                                 |          | 863       | 863       | 0.00%    |
| J-1 Physicians Initial & Transfer (Per | Existing |           |           |          |
| Year)                                  |          | 518       | 518       | 0.00%    |
| J-1 Physicians Extension (Per Year)*** | New      | -         | 518       | -        |
| J-2 Dependent Forms                    | Existing | 86        | 86        | 0.00%    |
| J-1 Orientation                        | Existing | 35        | 35        | 0.00%    |
| J-1 Shipping Processing Fee            | Existing | 86        | 86        | 0.00%    |
| J-1 FedEx Fee                          | Existing | 86        | 86        | 0.00%    |
| O-1 & O-3 - Initial                    | Existing | 690       | 690       | 0.00%    |
| O-1 & O-3 - Extension                  | Existing | 690       | 690       | 0.00%    |
| O-1 & O-3 - Dependent                  | Existing | 690       | 690       | 0.00%    |

# **Unit Name: International Students and Scholars-Visa Services Organization: International Affairs**

| New or<br>Existing | Previous<br>Rate (\$)  | Proposed<br>Rate (\$)   | %<br>Increase   |
|--------------------|--|---|---|
| Existing           | 86   | 86  | 0.00%   |
| Existing           | 86   | 86  | 0.00%   |
| Existing           | 863  | 863   | 0.00%   |
| Existing           | 690  | 690   | 0.00%   |
| Existing           | 86   | 86  | 0.00%   |
| Existing           | 86   | 86  | 0.00%   |
| Existing           | 863  | 863   | 0.00%   |
| New                | -  | 863   | -   |
| Existing           | 259  | 259   | 0.00%   |
| Existing           | 86   | 86  | 0.00%   |
| Existing           | 86   | 86  | 0.00%   |
| Existing           | 2,530  | 2,530   | 0.00%   |
| Existing           | 86   | 86  | 0.00%   |
| Existing           | 86   | 86  | 0.00%   |
| Existing           | 506  | 506   | 0.00%   |
| Existing           | 506  | 506   | 0.00%   |
| New                | -  | 300   | -   |
|                    | Existing | Existing         Rate (\$)           Existing         86           Existing         86           Existing         863           Existing         86           Existing         86           Existing         863           New         -           Existing         259           Existing         86           Existing         86           Existing         86           Existing         86           Existing         86           Existing         86           Existing         506           Existing         506 | Existing         Rate (\$)         Rate (\$)           Existing         86         86           Existing         86         86           Existing         863         863           Existing         690         690           Existing         86         86           Existing         863         863           New         -         863           Existing         259         259           Existing         86         86           Existing         86         86           Existing         2,530         2,530           Existing         86         86           Existing         86         86           Existing         86         86           Existing         506         506           Existing         506         506 |

<sup>\*\*\*</sup> New visa rates not offered in prior years

#### **Additional Information**

- Currently supporting 500 visiting scholars and staff. The number of new international students and scholars across academic institutions has declined since FY21. The future growth is uncertain for many reasons including COVID-19 and foreign relations landscape change between the US and China.
- The in-house financial system is outdated to support the International Students and Scholars (ISS) Office.
- The Rate Committee has requested to conduct a time and motion study. However, a traditional time and motion study is not suitable for this organization:
  - J-1 or H-1B visa process is not a finite transaction due to its inherent nature of variability. Each process is different and therefore the processing time varies widely.
  - A modified version of the studies finds each visa type has three phases in processing time. (See attached time and motion study.)
    - Phase 1: initial set up (takes between 2 and 148 days)
    - Phase 2: begins with DS-2019 process and ends with the scholar's arrival and orientation (takes between 2 and 296 days)
    - Phase 3: wrap up (takes up to 5 years or longer)
  - o After its own study, ISS is not asking for increase in its existing rates

# **Unit Name: International Students and Scholars-Visa Services Organization: International Affairs**

o ISS introduces new rates which are based on what it currently charges for processing LPR's as a similar process is followed for the new rates.

### **Rate Review Committee Recommendation**

Approve the proposed rates

**Unit Name: Police** 

**Organization: Org 25 - Vice Chancellor Student Affairs** 

### 1. Fund 66145- Police Special Services

### **Fund Summary**

| FY21 CFD Balance          | \$48,572                  |
|---------------------------|---------------------------|
| Current Balance on Fund   | \$2,288,248 as of 1/31/22 |
| Other Charges on Fund     | N/A                       |
| Proposed Recharge Revenue | \$1,952,028               |

#### **Rate Summary**

| Rate Description                 | New or<br>Existing | Previous<br>Rate | Proposed<br>Rate | % Increase |
|----------------------------------|--------------------|------------------|------------------|------------|
| Special Event- Sergeant          | Existing           | \$168.60         | \$168.60         | 0%         |
| Special Event- Police<br>Officer | Existing           | \$130.88         | \$130.88         | 0%         |
| Special Event- Dispatch          | Existing           | \$88.36          | \$96.45          | 9.16%      |
| Mutual Aid- Sergeant             | Existing           | At Cost          | At Cost          |            |
| Mutual Aid- Police Officer       | Existing           | At Cost          | At Cost          |            |
| Community Service Officer        | Existing           | \$23.65          | \$26.13          | 10.49%     |
| False Alarms                     | Existing           | \$74.47          | \$80.70          | 8.37%      |

#### **Additional Information**

- Cash deficit were heavily impacted by financial losses as a result of the COVID-19 pandemic. The unit expect to be able to mitigate by direct expense savings and by not filling vacant positions.
  - UCPD was able to resolve their structural deficit in FY20/21
  - Anticipate that the UCPD will be able to begin paying down the accumulated cash deficit in FY23, with a goal of final repayment by FY25
- UCPD lost (4) Police Officer positions and (3) Dispatch positions during COVID-19 pandemic. However, they will continue to leave (1) Police Officer and (1) Dispatch position unfilled in order to resolve the cash deficit.
  - UCPD has been partially mitigated by (1) Sergeant and (4) Police Officers to assist the City of Riverside with patrols in which the positions have retuned back to in house.
  - o Interim Chief Freese retired in February and UCIPD Lt. Anthony Frisbee will assume the interim role.
  - o Income Statement indicates change in increase in staff OT in FY22 (\$0) and FY23 (\$756,379) because of reduced OT hours during FY21 for Sergeants and Police

**Unit Name: Police** 

**Organization: Org 25 - Vice Chancellor Student Affairs** 

Officers due to the lack of demand for special event and mutual aid support and reduced student labor availability for our Community Service Officer (CSO) program.

- KPI shows on-campus sworn officers per 1,000 people. UCPD is projected to reach this goal by FY 24-25.
- FY21 the campus lowered the CBR rate for sworn officers from 54.5% to 23.9%, which eliminated the need for a campus subsidy.

*Note*: Provost did not approve the Special Events – Dispatch rate which remained at \$88.36 in FY21-22 in order to be sensitive to the funding scrutiny of these particular budgets.

#### **Rate Review Committee Recommendation**

Recommends approving the proposed rates

### **CFC Recommendation**

**Unit Name: Police** 

**Organization: Org 25 - Vice Chancellor Student Affairs** 

### 1. Fund 66149- Patrol 3rd Party

### **Fund Summary**

| FY21 CFD Balance          | \$54,012                |
|---------------------------|-------------------------|
| Current Balance on Fund   | \$917,530 as of 1/31/22 |
| Other Charges on Fund     | N/A                     |
| Proposed Recharge Revenue | \$422,817               |

#### **Additional Information**

- Income statement indicates revenue for Stonehaven, International Village and Dundee Glasgow was prorated.
  - FY22 revenue for North District prorated for 9.5 months of operations during their first year and then projected at full revenue thereafter.
- Rate Design indicates in FY23 a \$300 rate will be charged to the Patrol 3<sup>rd</sup> Party company and will be established based on the projected costs of supporting the North District \$450K for 1,500 Students.

### **Rate Review Committee Recommendation**

Recommends the approval of the proposed rates.

### **CFC Recommendation**

**Appendix: Rate Tabs** 

Early Childhood Services TAPS

**Unit Name: Early Childhood Services** 

**Organization: Org 19 - Auxiliary Services** 

## 1. Funds 70040/Children's Center

## **Rate Summary**

| Rate Description        | New or<br>Existing | Previous<br>Rate | Proposed<br>Rate | % Increase |
|-------------------------|--------------------|------------------|------------------|------------|
| Infants                 |                    |                  |                  |            |
| Student                 | Existing           | 1,075.00         | 1,105.00         | 2.79%      |
| Faculty                 | Existing           | 1,620.00         | 1,670.00         | 3.09%      |
| Staff                   | Existing           | 1,620.00         | 1,670.00         | 3.09%      |
| Community               | Existing           | 1,925.00         | 1,985.00         | 3.12%      |
| Toddlers                |                    |                  |                  |            |
| Student                 | Existing           | 1,020.00         | 1,050.00         | 2.94%      |
| Faculty                 | Existing           | 1,520.00         | 1,565.00         | 2.96%      |
| Staff                   | Existing           | 1,520.00         | 1,565.00         | 2.96%      |
| Community               | Existing           | 1,865.00         | 1,920.00         | 2.95%      |
| Preschool - Full Time   |                    |                  |                  |            |
| Student                 | Existing           | 760.00           | 785.00           | 3.29%      |
| Faculty                 | Existing           | 1,030.00         | 1,060.00         | 2.91%      |
| Staff                   | Existing           | 1,030.00         | 1,060.00         | 2.91%      |
| Community               | Existing           | 1,290.00         | 1,330.00         | 3.10%      |
| Preschool - MWF         |                    |                  |                  |            |
| Student                 | Existing           | 515.00           | 530.00           | 2.91%      |
| Faculty                 | Existing           | 680.00           | 700.00           | 2.94%      |
| Staff                   | Existing           | 680.00           | 700.00           | 2.94%      |
| Community               | Existing           | 830.00           | 855.00           | 3.01%      |
| Preschool - TR          |                    |                  |                  |            |
| Student                 | Existing           | 360.00           | 370.00           | 2.78%      |
| Faculty                 | Existing           | 475.00           | 490.00           | 3.16%      |
| Staff                   | Existing           | 475.00           | 490.00           | 3.16%      |
| Community               | Existing           | 570.00           | 585.00           | 2.63%      |
| Kindergarten - Full Day |                    |                  |                  |            |
| Student                 | Existing           | 970.00           | 1,000.00         | 3.09%      |
| Faculty                 | Existing           | 970.00           | 1,000.00         | 3.09%      |
| Staff                   | Existing           | 970.00           | 1,000.00         | 3.09%      |
| Community               | Existing           | 1,255.00         | 1,295.00         | 3.19%      |

|                              |          |        |        | _     |
|------------------------------|----------|--------|--------|-------|
|                              |          |        |        |       |
| Kindergarten - School Day    |          |        |        |       |
| Student                      | Existing | 730.00 | 750.00 | 2.74% |
| Faculty                      | Existing | 730.00 | 750.00 | 2.74% |
| Staff                        | Existing | 730.00 | 750.00 | 2.74% |
| Community                    | Existing | 935.00 | 965.00 | 3.21% |
|                              |          |        |        |       |
| Kindergarten - Materials Fee | Existing | 200.00 | 200.00 | 0.00% |
|                              |          |        |        |       |
| Application Fee              | Existing | 25.00  | 25.00  | 0.00% |
| Registration Fee             | Existing | 50.00  | 50.00  | 0.00% |
|                              |          |        |        |       |

**Unit Name: TAPS** 

**Organization: Org 19 - Auxiliary Services** 

## 1. Fund 70060/Parking Operations

## **Rate Summary**

| Description  | FY 20-<br>21 Rate | FY 21-<br>22 Rate | FY 22-23<br>Approved<br>Rate | FY 23-24<br>Proposed<br>Rate | % Increase   |
|--|-------------------|-------------------|------------------------------|------------------------------|--------------|
| Fines & Forfeitures  |                   |                   |                              |                              |              |
| 1 - No Valid UCR Permit - 21113(a) CVC                               | 42.00             | 44.00             | 45.00                        | 46.00                        | 2.22%        |
| 2 - Parked Overtime - 21113(a) CVC                                   | 42.00             | 44.00             | 45.00                        | 46.00                        | 2.22%        |
| 3 - Wrong Lot Or Wrong Area - 21113(a)<br>CVC                        | 42.00             | 44.00             | <u>45.00</u>                 | 46.00                        | 2.22%        |
| 4 - Improper Display Of Permit -<br>21113(a) CVC                     | 21.00             | 22.00             | 22.50                        | 23.00                        | 2.22%        |
| 5 - Parked Outside Stall Markings -<br>21113(a) CVC                  | 42.00             | 44.00             | <u>45.00</u>                 | 46.00                        | 2.22%        |
| 7 - Parked In A Reserved Space - 21113(a) CVC                        | 74.00             | <u>77.00</u>      | <u>79.00</u>                 | 81.00                        | <u>2.53%</u> |
| 13 - Construction Zone - 21113(a) CVC                                | <u>74.00</u>      | <u>77.00</u>      | <u>79.00</u>                 | <u>81.00</u>                 | <u>2.53%</u> |
| 16 - No Stopping Anytime - 21113(a) CVC                              | <u>74.00</u>      | <u>77.00</u>      | 79.00                        | <u>81.00</u>                 | 2.53%        |
| 18 - Parking Prohibited - 21113(a) CVC                               | <u>74.00</u>      | <u>77.00</u>      | <u>79.00</u>                 | 81.00                        | <u>2.53%</u> |
| 20 - Fire Lane - 21113(a) CVC  | 74.00             | 77.00             | <u>79.00</u>                 | 81.00                        | 2.53%        |
| 21 - Bike Lane - 21113(a) CVC  | 74.00             | <u>77.00</u>      | 79.00                        | 81.00                        | 2.53%        |
| 23 - Blocking Vehicle - 21113(a) CVC                                 | 74.00             | 77.00             | <u>79.00</u>                 | 81.00                        | <u>2.53%</u> |
| 24 - No Parking Zone - 21113(a) CVC                                  | <u>74.00</u>      | <u>77.00</u>      | 79.00                        | 81.00                        | 2.53%        |
| 25 - Fire Hydrant - 22514 CVC  | <u>74.00</u>      | <u>77.00</u>      | 79.00                        | 81.00                        | <u>2.53%</u> |
| 28 - Unauthorized Permit Use - 21113(a) CVC                          | 42.00             | 44.00             | <u>45.00</u>                 | 46.00                        | <u>2.22%</u> |
| 30 - Disabled Person Parking -<br>22507.8(a) VC                      | 505.00            | <u>505.00</u>     | <u>505.00</u>                | 505.00                       | 0.00%        |
| 32 - Obstructing Traffic - 21113(a) CVC                              | <u>74.00</u>      | <u>77.00</u>      | <u>79.00</u>                 | <u>81.00</u>                 | <u>2.53%</u> |
| 36 - Disabled Placard Misuse - 21113(a)<br>CVC                       | <u>505.00</u>     | <u>505.00</u>     | <u>505.00</u>                | 505.00                       | 0.00%        |
| 38 - Abandonment Prohibited - 21113(a) CVC                           | 205.00            | <u>205.00</u>     | 205.00                       | 205.00                       | 0.00%        |
| 43 - Possession Of A Stolen Permit -<br>21113(a) CVC                 | 380.00            | 380.00            | <u>380.00</u>                | 380.00                       | 0.00%        |
| 44 - Possession Of A Lost Permit -<br>21113(a) CVC                   | 380.00            | 380.00            | 380.00                       | 380.00                       | 0.00%        |
| 45 - Counterfeit Permit - 21113(a) CVC                               | <u>380.00</u>     | 380.00            | <u>380.00</u>                | <u>380.00</u>                | 0.00%        |
| 46 - Revoked Permit - 21113(a) CVC                                   | 380.00            | 380.00            | 380.00                       | 380.00                       | 0.00%        |
| 65 - Altered Permit - 21113(a) CVC                                   | 380.00            | 380.00            | 380.00                       | 380.00                       | 0.00%        |
| 67 - Parked Backing Into Diagonal Stall<br>Prohibited - 21113(a) CVC | 74.00             | 77.00             | 79.00                        | 81.00                        | 2.53%        |

| 68 - Parked Against Flow Of Traffic -<br>21113(a) CVC | 74.00         | 77.00        | 79.00         | 81.00         | 2.53%        |
|---|---------------|--------------|---------------|---------------|--------------|
| Late Fee - UCR  | 75.00         | <u>77.00</u> | 79.00         | 81.00         | 2.53%        |
| DMV Hold Fee - UCR                                    | 21.00         | 22.00        | 22.50         | 23.00         | 2.22%        |
| Booting Fee - UCR                                     | 138.00        | 144.00       | 148.00        | <u>152.00</u> | 2.70%        |
|   |               |              |               |               |              |
| Permit Sales  |               |              |               |               |              |
| Hourly (weekday) - Hourly                             | 3.50          | 3.50         | 3.50          | 3.50          | 0.00%        |
| Hourly (evening/weekends) - Hourly                    | <u>1.75</u>   | <u>1.75</u>  | <u>1.75</u>   | 3.50          | 100.00%      |
| Gold - Annual   | 486.00        | 504.00       | <u>516.00</u> | 531.00        | 2.91%        |
| Gold - Quarterly                                      | 121.50        | 126.00       | 129.00        | 133.00        | 3.10%        |
| Gold - Monthly  | 45.00         | 47.00        | 48.00         | 49.00         | 2.08%        |
| Gold - Monthly >1 mo                                  | 40.50         | 42.00        | 43.00         | 44.00         | 2.33%        |
| Gold - 10-pack  | 33.00         | 35.00        | 36.00         | 37.00         | 2.78%        |
| Gold - Weekly   | 23.00         | 24.00        | 25.00         | 26.00         | 4.00%        |
| Gold - Daily  | 10.00         | 11.00        | 12.00         | 12.00         | 0.00%        |
| Blue - Annual   | 612.00        | 648.00       | 672.00        | 692.00        | <u>2.98%</u> |
| Blue - Quarterly                                      | <u>153.00</u> | 162.00       | 168.00        | 173.00        | 2.98%        |
| Blue - Monthly  | <u>56.00</u>  | <u>59.00</u> | 61.00         | 63.00         | 3.28%        |
| Blue - Monthly >1 mo                                  | 51.00         | <u>54.00</u> | <u>56.00</u>  | <u>58.00</u>  | 3.57%        |
| Blue - 10-pack  | 42.00         | 43.00        | <u>45.00</u>  | 46.00         | 2.22%        |
| Blue - Weekly   | <u>29.00</u>  | 30.00        | 31.00         | 32.00         | 3.23%        |
| Blue - Daily  | 12.00         | 13.00        | 13.00         | 13.00         | 0.00%        |
| Red - Annual  | <u>876.00</u> | 924.00       | 972.00        | 1,001.00      | 2.98%        |
| Red - Quarterly                                       | 219.00        | 231.00       | 243.00        | <u>250.00</u> | 2.88%        |
| Red - Monthly   | <u>78.00</u>  | 82.00        | 86.00         | 89.00         | 3.49%        |
| Red - Monthly >1 mo                                   | 73.00         | <u>77.00</u> | 81.00         | 83.00         | 2.47%        |
| Red - 10-pack   | <u>57.00</u>  | 60.00        | 63.00         | <u>65.00</u>  | 3.17%        |
| Red - Weekly  | 39.00         | 41.00        | 43.00         | 44.00         | 2.33%        |
| Red - Daily   | 14.00         | <u>15.00</u> | 15.00         | <u>15.00</u>  | 0.00%        |
| Orange - Annual                                       | <u>N/A</u>    | 180.00       | <u>192.00</u> | 198.00        | 3.13%        |
| Orange - Quarterly                                    | <u>N/A</u>    | <u>45.00</u> | 48.00         | 49.00         | 2.08%        |
| Orange - Monthly                                      | <u>N/A</u>    | 20.00        | 21.00         | 22.00         | 4.76%        |
| Orange - Monthly >1 mo                                | <u>N/A</u>    | <u>15.00</u> | <u>16.00</u>  | <u>16.00</u>  | 0.00%        |
| Orange - Weekly                                       | N/A           | 10.00        | 11.00         | 11.00         | 0.00%        |
| Orange - Daily  | N/A           | <u>7.50</u>  | 8.00          | 8.00          | 0.00%        |
| Gold Carpool - Monthly                                | 20.25         | 21.00        | 21.50         | 22.00         | <u>2.33%</u> |
| Blue Carpool - Annual                                 | 306.00        | 324.00       | 336.00        | 346.00        | 2.98%        |
| Blue Carpool - Quarterly                              | 76.50         | 81.00        | 84.00         | <u>87.00</u>  | 3.57%        |
| Blue Carpool - Monthly                                | <u>25.50</u>  | 27.00        | 28.00         | 29.00         | 3.57%        |
| Red Carpool - Annual                                  | 438.00        | 462.00       | 486.00        | 501.00        | 3.09%        |
| Red Carpool - Quarterly                               | 109.50        | 115.50       | 121.50        | 125.00        | 2.88%        |
| Red Carpool - Monthly                                 | 36.50         | 38.50        | 40.50         | 42.00         | 3.70%        |

| Super Carpool - Annual  | 1,458.00        | 1,512.00        | 1,548.00        | 1,594.00        | 2.97%         |
|---|-----------------|-----------------|-----------------|-----------------|---------------|
| Super Carpool - Quarterly   | 364.50          | 378.00          | 387.00          | 399.00          | 3.10%         |
| Super Carpool - Monthly   | 121.50          | 126.00          | 129.00          | 133.00          | 3.10%         |
| Motorcycle - Annual   | 264.00          | 288.00          | 300.00          | 309.00          | 3.00%         |
| Motorcycle - Quarterly  | 66.00           | 72.00           | 75.00           | 77.00           | 2.67%         |
| Motorcycle - Monthly  | 22.00           | 24.00           | 25.00           | 26.00           | 4.00%         |
| Vendor - Annual   | 972.00          | 1,044.00        | 1,104.00        | 1,137.00        | 2.99%         |
| Vendor - Quarterly  | 243.00          | 261.00          | 276.00          | 284.00          | 2.90%         |
| Vendor - Monthly  | 86.00           | 92.00           | 97.00           | 100.00          | 3.09%         |
| Vendor - Monthly >1 mo  | 81.00           | <u>87.00</u>    | 92.00           | 95.00           | 3.26%         |
| Vendor - Weekly   | 44.00           | 47.00           | 50.00           | 52.00           | 4.00%         |
| Vendor - Daily  | 16.00           | <u>17.00</u>    | 17.00           | 17.00           | 0.00%         |
| Summer - Session I-Gold   | 45.00           | 47.00           | 48.00           | 49.00           | 2.08%         |
| Summer - Session II-Gold  | 45.00           | 47.00           | 48.00           | 49.00           | 2.08%         |
| Summer - Sessions I & II-Gold   | 90.00           | 94.00           | 96.00           | 99.00           | 3.13%         |
| Summer - Entire Summer-Gold   | 121.50          | 126.00          | 129.00          | 133.00          | 3.10%         |
| Summer - GoldPlus I (6,13,24)   | <u>56.00</u>    | <u>59.00</u>    | 61.00           | 63.00           | 3.28%         |
| Summer - GoldPlus II (6,13,24)  | 56.00           | 59.00           | 61.00           | 63.00           | 3.28%         |
| Summer - GoldPlus All Summer (6,13,24)  | 153.00          | 162.00          | 168.00          | 173.00          | 2.98%         |
| "A" - Annual  | 1,458.00        | <u>1,572.00</u> | 1,680.00        | 1,730.00        | 2.98%         |
| "A" - Quarterly   | 364.50          | 393.00          | 420.00          | 433.00          | 3.10%         |
| "A" - Monthly > 1 mo  | 121.50          | 131.00          | 140.00          | 144.00          | 2.86%         |
| X Permit - Annual   | <u>1,944.00</u> | 2,124.00        | <u>2,268.00</u> | <u>2,336.00</u> | 3.00%         |
| X Permit - Monthly >1 mo  | 162.00          | <u>177.00</u>   | <u>189.00</u>   | <u>195.00</u>   | 3.17%         |
| Permit Replacement fee (1st time)   | <u>25.00</u>    | 25.00           | 25.00           | 25.00           | 0.00%         |
| Permit Replacement fee (after 1st time)   | 50.00           | <u>50.00</u>    | <u>50.00</u>    | 50.00           | 0.00%         |
| Residential Parking   | -               | -               | _               | -               | 0.00%         |
| Residence Hall (monthly)  | 73.00           | <u>77.00</u>    | 81.00           | 83.00           | 2.47%         |
| Residence Hall (academic year)  | <u>657.00</u>   | <u>693.00</u>   | <u>729.00</u>   | <u>751.00</u>   | 3.02%         |
| Off-Campus Apartments (monthly)   | 73.00           | 77.00           | 81.00           | 83.00           | 2.47%         |
| Off-Campus Apartments (academic year)   | <u>657.00</u>   | 693.00          | 729.00          | <u>751.00</u>   | 3.02%         |
| Oban Family Housing   | 0.00            | 0.00            | 0.00            | 0.00            | 0.00%         |
| Oban Family Housing (2nd permit)  | <u>25.00</u>    | <u>26.00</u>    | 27.00           | 28.00           | 3.70%         |
| Electrical Vehicles Charging:   | _               | _               | _               | _               | 0.00%         |
| Lvl1 Electrical Vehicle Charging - monthly  | 0.00            | <u>15.00</u>    | <u>15.00</u>    | <u>15.00</u>    | 0.00%         |
| (in addition to reg permit)   | 1.50            | 175             | 1 75            | 2.00            | 14.200/       |
| Lvl2 Electrical Vehicle Charging - Up to 2 hours  | <u>1.50</u>     | 1.75            | <u>1.75</u>     | 2.00            | <u>14.29%</u> |
| Lvl2 Electrical Vehicle Charging - Staff / Students 2 hrs with account discount code      | 0.50            | 0.75            | 0.75            | 1.00            | 33.33%        |
| Lvl2 Electrical Vehicle Charging - Next 3<br>hours  | <u>3.50</u>     | 3.75            | 3.75            | 4.00            | <u>6.67%</u>  |
| Lvl2 Electrical Vehicle Charging - Staff / Students next 3 hrs with account discount code | 2.50            | 3.50            | 3.50            | 4.00            | 14.29%        |
|   | 44              | I.              | 1               | l               | L             |

| Enforcement/Officers                       | -      | -       | -            | -        | 0.00%        |
|--|--------|---------|--------------|----------|--------------|
| Parking Officer - Hourly                   | 74.00  | 78.00   | 82.00        | 84.00    | 2.44%        |
| Field Maintenance                          | _      | _       | -            | -        | 0.00%        |
| Maintenance - Hourly                       | 87.00  | 91.00   | 96.00        | 99.00    | 3.13%        |
| LED Changeable Message Signs - Daily       | 261.00 | 273.00  | 281.00       | 289.00   | <u>2.85%</u> |
| Light Tower Diesel Powered - Daily         | 265.00 | 277.00  | 285.00       | 294.00   | 3.16%        |
| Gate Access Device                         | 31.00  | 32.00   | 33.00        | 34.00    | 3.03%        |
| Department Services                        | -      | -       | -            | -        | 0.00%        |
| Leased Space - Annual                      | 972.00 | 1044.00 | 1,104.00     | 1,137.00 | 2.99%        |
| VIP Permit - Annual                        | 144.00 | 150.00  | 155.00       | 160.00   | 3.23%        |
| Events Services                            | -      | -       | -            | -        | 0.00%        |
| Lot Attendants - Hourly                    | 45.00  | 47.00   | 49.00        | 50.00    | 2.04%        |
| Event Parking Permit Rate                  | 7.00   | 7.50    | 8.00         | 8.00     | 0.00%        |
| Cancellation Fee (3 days or less)          | 80.00  | 84.00   | 87.00        | 90.00    | 3.45%        |
| Cancellation Fee (less than seven days)    | 50.00  | 52.00   | 54.00        | 56.00    | 3.70%        |
| Late Scheduling Fee (3 days or less)       | 55.00  | 57.00   | <u>59.00</u> | 61.00    | 3.39%        |
| Late Scheduling Fee (less than seven days) | 30.00  | 31.00   | 32.00        | 33.00    | 3.13%        |

| CORE REVENUE PROJECTIONS  | Projected FY23 | Projected FY24 |
|---|----------------|----------------|
| State Funding*  |                |                |
| State Inflation (5%)  | \$13,300,000   | \$13,965,000   |
| State FTE funding for enrollment growth (375 Budgeted FTE each year)                      | \$3,274,500    | \$3,389,250    |
| Unweighted rebenching adjustment  | \$6,920,000    | \$7,266,000    |
| SOM inflation   | \$?            | \$?            |
|   |                |                |
| Tuition/NRT Funding – central component only, not C&S allocations                         |                |                |
| Tuition/NRT increase from UG cohort tuition   | \$1,670,000    | \$1,090,000    |
| New UG tuition (Budget Model Base enrollment growth of 600 HC in FY23 and 500 HC in FY24) | \$1,683,000    | \$1,402,500    |
| New UG NR tuition (Budget Model Base enrollment growth of 100 in both FY23 and FY24)      | \$1,041,000    | \$1,041,000    |
| Tuition increase revenue from Grad cohort tuition (no NRT increase)                       | \$152,000      | \$178,000      |
| Total Projected Revenue   | \$28,040,500   | \$28,331,750   |

<sup>\*</sup>UCOP is responsible for calculating the disbursement of state funds through the rebenching model and it is difficult to predict especially as they are working on the review/adjustment to the existing model.



| CORE EXPENSE PROJECTIONS   | Projected FY23 | Projected FY24 |
|--|----------------|----------------|
| Existing Commitments   |                |                |
| Library inflation  | \$250,000      |                |
| Writing Program annual escalation  | \$270,000      | \$250,000      |
| Graduate Student Support (Fellowships) - cohort cost adjustment                                    | \$650,000      | \$650,000      |
| Transfer to SOM for Prime funding allocated in FY22 (did not see details from UCOP until Dec 2021) | \$953,000      |                |
| Transfer to Development as Base Funding in FY22 (\$7.454M)   | \$0            | \$1,863,500    |
| Subtotal of Existing Commitments   | \$2,123,000    | \$2,763,500    |
|  |                |                |
| Mandates   |                |                |
| Undocumented Student Programs  | \$120,000      |                |
| Chancellor Salary/Benefit increase   | \$158,200      |                |
| Campus Mobility Services (ADA)   | \$250,000      |                |
| Occupational Health (includes management of covid vaccine tracking long-term)                      | \$200,000      |                |
| Subtotal of Mandates   | \$728,200      | \$0            |
| Total Existing Commitments and Mandates  | \$2,851,200    | \$2,763,500    |



| CORE EXPENSE PROJECTIONS  | Projected FY23 | Projected FY24 |
|---|----------------|----------------|
| FY23/FY24 Salary Increase Estimates - "Normal" times assumption  Note: Faculty Allocations are still under review and therefore this plan is not final. |                |                |
| Academic Ranges (Excludes SOM) – Broken down cost below   |                |                |
| *Scale Only (Excludes SOM)  | \$3,550,000    | \$3,000,000    |
| *Above Scale Only (Excludes SOM)  | \$789,000      | \$600,000      |
| *Off-Scale Only (Excludes SOM)  | \$691,000      | \$500,000      |
| Academic Merits   | \$2,660,000    | \$2,755,000    |
| Academic Equity Program (Includes SOM) – Up to 1.5% of Regular Pay - Balance from the 1.5% will be used to fund above scale and off-scale ranges        | \$1,000,000    | \$0            |
| Subtotal of Faculty Programs (w/out benefits)   | \$8,690,000    | \$6,855,000    |
| TA Salaries – Base funded centrally   | \$630,000      | \$660,000      |
| GSHIP/Fee Remissions – Base funded centrally  | \$520,000      | \$545,000      |
| Librarian Salaries  | \$180,000      | \$190,000      |
| Non Represented Staff: 4.5% in FY23 and 3% in FY24 (Excludes SOM)   | \$3,813,000    | \$2,723,000    |
| Represented Staff Salaries (Excludes SOM)   | \$1,250,000    | \$1,346,000    |
| Equities for Non Rep Staff: FY24, FY26, FY28 (Excludes SOM)   | \$0            | \$440,000      |
| Subtotal of Other Programs (w/out benefits)   | \$6,393,000    | \$5,904,000    |
| CBR Adjustments -includes retirement - Faculty & Staff (Excludes SOM)   | \$8,430,000    | \$7,473,000    |
| Total Salary/Benefit Cost Increases   | \$23,513,000   | \$20,232,000   |

| CORE EXPENSE PROJECTIONS  | Projected FY23            | Projected FY24 |  |
|---|---------------------------|----------------|--|
| Potential Decision Items  |                           |                |  |
| Swap for Student Services Fees to align with UC Guidelines (\$4.785M)   | \$754,000                 | \$773,000      |  |
| Utility Increases from RPU and SoCal Gas (Utility costs are increasing on core funds and if funding is not provided the offset would be a reduction of custodian and building maintenance staff. Note, there was no inflation funded for utilities for FY21 or FY22). | \$1,900,000               |                |  |
| Staff Assembly  | \$12,500                  |                |  |
| SOM Allowance for S&B Increases (If Cost Adjs not Approved by UCOP)   | \$1,217,000 \$1,163,000   |                |  |
| TA Salaries – Cost Adj for Perm budgeted FTE created by Colleges (new proposal)   | \$205,000 \$215,000       |                |  |
| GSHIP/Fee Remissions – Cost Adj for Perm FTE created by Colleges (new proposal)   | \$170,000 \$178,000       |                |  |
| Others  | ??                        | ??             |  |
| Total Decision Items  | \$4,258,500               | \$2,329,000    |  |
| Total Existing Commitments and Mandates   | \$2,851,200               | \$2,763,500    |  |
| Total Salary/Benefit Cost Increases   | \$23,513,000 \$20,232,000 |                |  |
| Grand Total of Core Expense Projections   | \$30,622,700              | \$25,324,500   |  |
| Net (Revenue - Expenses)  | (\$2,582,200)             | \$3,007,250    |  |

## The FY23 Budget Process status:

- 1. The Budget Cut Reporting template was sent out on Friday, April 1 and is due back to FP&A (budgetoffice@ucr.edu) on Monday, April 25.
- 2. The call for proposals is targeted and the unit heads have been contacted by the Provost directly.



|  | Total at weight 1  |  |   |         |         |
|--|--|--|---|---------|---------|
| UG Resident FTE tuition distribution to S&C UG NR FTE NR tuition distribution to S&C Grad Master Resident FTE tuition distribution to S&C Grad Masters NR FTE NR tuition distribution to S&C   | \$4,376<br>\$5,356<br>\$7,517<br>\$10,571                  |  | 75%>  |         | \$3,282 |
| Model 1. UG Resident Student FTE Growth  | CHASS  | CNAS   | BCOE  | Total   |         |
| *Resident BCOE student takes 35% courses in CHASS; 35% in CNAS; 30% in BCOE (distribution at weight of 1)  | \$1,149  | \$1,149  | \$2,079   | \$4,376 |         |
| *NR BCOE student takes 35% courses in CHASS; 35% in CNAS; 30% in BCOE (distribution at weight of 1)  | \$1,149  | \$1,149  | \$7,435   | \$9,732 |         |
| Same as above but with BCOE weight at 1.5; CNAS at 1.3; and CHASS at 1.0   | 6045   | Ć4 400   | 62.274  | 64.276  |         |
| *Resident BCOE student takes 35% courses in CHASS; 35% in CNAS; 30% in BCOE  | \$915  | \$1,190  | \$2,271   | \$4,376 |         |
| *NR BCOE student takes 35% courses in CHASS; 35% in CNAS; 30% in BCOE  | \$915  | \$1,190  | \$7,627   | \$9,732 |         |
| Revised formula at 75%   | \$2,615.13944223   |  |   |         |         |
|  | Distribut  | ion of these weight:   |   |         |         |
|  | 1.0  | 1.3  | 1.5   |         |         |
|  |  |  |   |         |         |
|  | \$915  | \$1,190  | \$1,177   | \$3,282 |         |
|  | CHASS  | \$1,190<br>CNAS  | \$1,177<br>BCOE   | \$3,282 |         |
| Resident BCOE UG student: 35% courses CNAS; 35% CHASS; 30% BCOE. Weights 1   | CHASS<br>\$1,149   | \$1,190<br>CNAS<br>\$1,149   | \$1,177<br>BCOE<br>\$2,079                                  | \$3,282 |         |
| Resident BCOE UG student: 35% courses CNAS; 35% CHASS; 30% BCOE. Weights 1 Resident BCOE UG student: 35% courses CNAS; 35% CHASS; 30% BCOE. Weights applied  | CHASS  | \$1,190<br>CNAS  | \$1,177<br>BCOE   | \$3,282 |         |
| ,  | CHASS<br>\$1,149   | \$1,190<br>CNAS<br>\$1,149   | \$1,177<br>BCOE<br>\$2,079                                  | \$3,282 |         |
| Resident BCOE UG student: 35% courses CNAS; 35% CHASS; 30% BCOE. Weights applied   | CHASS<br>\$1,149<br>\$915                                  | \$1,190<br>CNAS<br>\$1,149<br>\$1,190                                    | \$1,177<br>BCOE<br>\$2,079<br>\$2,271                       | \$3,282 |         |
| Resident BCOE UG student: 35% courses CNAS; 35% CHASS; 30% BCOE. Weights applied  NR BCOE UG Student: 35% courses CNAS; 35% CHASS; 30% BCOE. Weights 1  NR BCOE UG Student: 35% courses CNAS; 35% CHASS; 30% BCOE. Weights applied  100 Resident BCOE UG student: 35% courses CNAS; 35% CHASS; 30% BCOE. Weights 1 | CHASS<br>\$1,149<br>\$915<br>\$1,149<br>\$915<br>\$114,870 | \$1,190<br>CNAS<br>\$1,149<br>\$1,190<br>\$1,149<br>\$1,190<br>\$114,870 | \$1,177  BCOE \$2,079 \$2,271 \$7,435 \$7,627               | \$3,282 |         |
| Resident BCOE UG student: 35% courses CNAS; 35% CHASS; 30% BCOE. Weights applied  NR BCOE UG Student: 35% courses CNAS; 35% CHASS; 30% BCOE. Weights 1  NR BCOE UG Student: 35% courses CNAS; 35% CHASS; 30% BCOE. Weights applied   | CHASS<br>\$1,149<br>\$915<br>\$1,149<br>\$915<br>\$114,870 | \$1,190<br>CNAS<br>\$1,149<br>\$1,190<br>\$1,149<br>\$1,190              | \$1,177<br>BCOE<br>\$2,079<br>\$2,271<br>\$7,435<br>\$7,627 | \$3,282 |         |
| Resident BCOE UG student: 35% courses CNAS; 35% CHASS; 30% BCOE. Weights applied  NR BCOE UG Student: 35% courses CNAS; 35% CHASS; 30% BCOE. Weights 1  NR BCOE UG Student: 35% courses CNAS; 35% CHASS; 30% BCOE. Weights applied  100 Resident BCOE UG student: 35% courses CNAS; 35% CHASS; 30% BCOE. Weights 1 | CHASS<br>\$1,149<br>\$915<br>\$1,149<br>\$915<br>\$114,870 | \$1,190<br>CNAS<br>\$1,149<br>\$1,190<br>\$1,149<br>\$1,190<br>\$114,870 | \$1,177  BCOE \$2,079 \$2,271 \$7,435 \$7,627               | \$3,282 |         |

